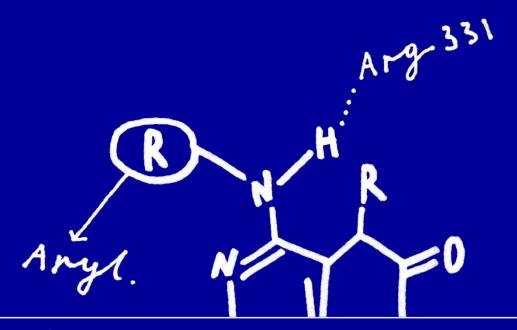


# Leading R&D Efficiency & Accelerating Innovation – Building BRIDGES





### **Forward-looking statements**

Information set forth in this presentation contains forward-looking statements, which involve a number of risks and uncertainties. The forward-looking statements contained herein represent the judgement of Evotec as of the date of this presentation. Such forward-looking statements are neither promises nor guarantees, but are subject to a variety of risks and uncertainties, many of which are beyond our control, and which could cause actual results to differ materially from those contemplated in these forward-looking statements. We expressly disclaim any obligation or undertaking to release publicly any updates or revisions to any such statements to reflect any change in our expectations or any change in events, conditions or circumstances on which any such statement is based.

#### Note:

The 2015 and 2016 results are not fully comparable. The difference stems mainly from the acquisition of Evotec (France) SAS, effective 01 April 2015. While the results of Evotec (France) SAS are fully included in the accompanying consolidated income statement for the first nine months of 2016, they were not fully included in the comparable period of the previous year. In addition, effective 09 December 2015, Evotec acquired 51% of the shares in Panion Ltd., London, UK. This acquisition has been fully consolidated since that date. The accounting policies used to prepare interim information are the same as those used to prepare the audited consolidated financial statements for the year ended 31 December 2015.

#### Change in presentation:

The presented financial statements include a change in presentation in the first nine months of 2015 and 2016. From 01 January 2016 onwards, amortisation of intangible assets are no longer presented in a separate line in the consolidated income statement but are allocated to the relating cost lines in the income statement. The prioryear period was changed accordingly resulting in higher costs of revenue (€ 2.2 m).



#### Welcome

#### The Management Team





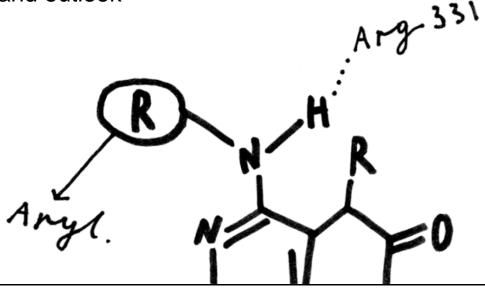
### **Agenda**

#### Highlights 9M 2016

**EVT Execute** 

**EVT Innovate** 

Financial performance and outlook





## The leading innovation efficient discovery platform

EVT Execute & EVT Innovate – The business model





#### Strong performance and new ways for innovation

First nine months of 2016 – State of play

#### **EVT Execute**

- Important milestone achievements
- New long-term strategic drug discovery alliances
- Continued good progress of operations in Toulouse
- Continued expansion of existing drug discovery platforms
- First Phase I clinical start for the treatment of endometriosis with Bayer

#### **EVT Innovate**

- New multi-target alliance with Bayer in kidney diseases
- First research collaboration under French Academic Bridge with Inserm
- Acceleration of TargetNASH programme
- Partnership with ex scientia to develop bispecific small molecule therapeutics
- Company formation of Topas Therapeutics
- Participation in Series A funding of Carrick Therapeutics
- LAB282: BRIDGE partnership with Oxford University, OSI and OUI (after period-end)



#### Strong growth trend continues

Financial highlights first nine months 2016 & Guidance 2016

#### **Strong financial performance**

- Group revenues up 37% to € 120.6 m (9M 2015: € 88.2 m)
  - EVT Execute revenues up 36%
  - EVT Innovate revenues up 26%
- Adjusted Group EBITDA¹) at € 30.6 m
- Net income at € 11.4 m
- R&D expenses of € 12.8 m
- Strong liquidity position of € 120.0 m<sup>2)</sup>
  - Significant reduction of loans

#### **Confirmation of updated guidance 2016**

- More than 15% revenue growth excluding milestones, upfronts and licences
- Adjusted Group EBITDA<sup>1)</sup> expected to more than double<sup>3)</sup> compared to 2015 (2015: € 8.7 m)
- R&D expenses of approx. € 20 m
- Similar level of liquidity<sup>4)</sup> compared to 2015
- Capex investments up to € 10 m

<sup>1)</sup> Before contingent considerations and excluding impairments on other intangible and tangible assets and goodwill as well as the total non-operating result

<sup>&</sup>lt;sup>2)</sup> Year-to-date 2016, short and long-term debt was reduced by € 8.1 m.

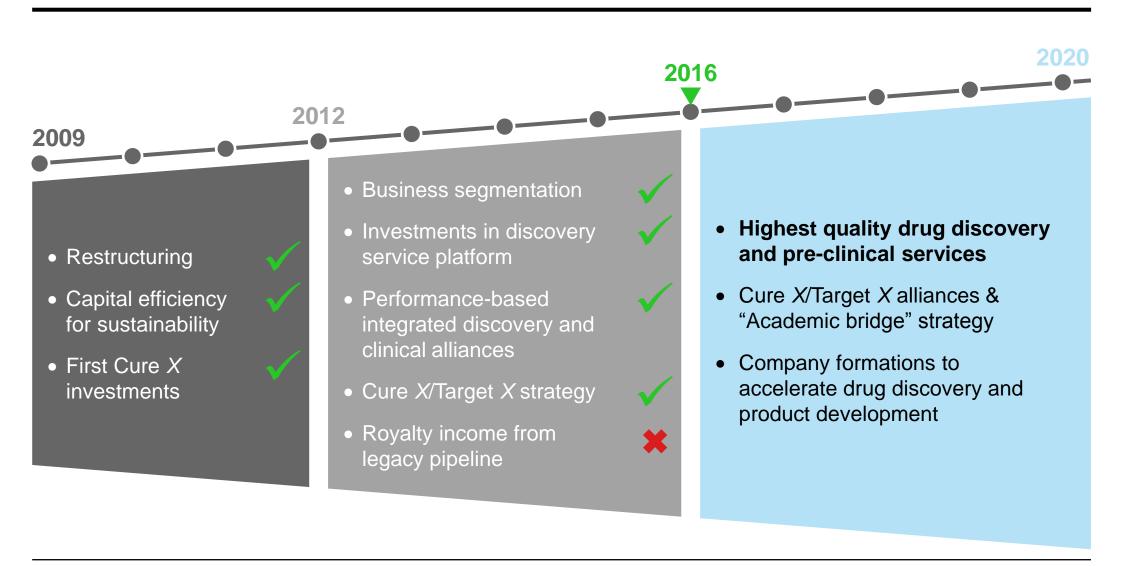
<sup>3)</sup> On 19 July 2016, Evotec raised its profitability guidance mainly as a result of an increased margin contribution and a positive outlook for the remainder of the year.

<sup>4)</sup> Excluding any potential cash outflow for M&A or similar transactions



#### Proposed acquisition of Cyprotex follows strategy

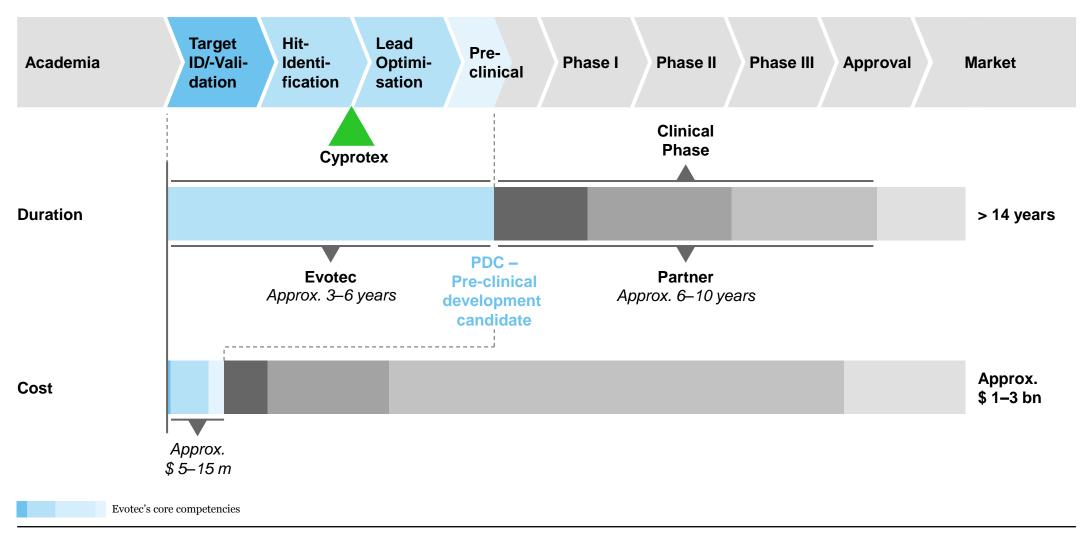
Strategy overview





#### Our "Sweet spot"

Generating the Pre-clinical Development Candidate (PDC)





#### Acquisition of Cyprotex expected to close still 2016

#### Summary and rationale of acquisition of Cyprotex

- World leader in pre-clinical ADME-Tox and DMPK testing<sup>1)</sup>
- 136 employees operating from 4 sites in the UK and USA
- H1 2016 revenues of £ 8.73 m (€ 9.78 m\*\*); underlying EBITDA of £ 2.34 m (€ 2.62 m\*\*)
- Listed on UK AIM market
- Strong addition to Evotec's drug discovery platform
- Strengthens EVT Execute stand-alone capabilities
- Early screening and predictive ADME accelerates early decision making in integrated drug discovery projects
- Offer: Issued share capital and funding of all existing debt of Cyprotex PLC for approx. £ 55.36 m (€ 62.0 m\*\*) paid in cash
- Offer of 1.60 £/share represents a 9.4% premium to VWAP of past 30 trading days
- >50% Cyprotex shareholder irrevocables in place; intention to implement and secure transaction by a scheme of arrangement
- Full financial commitment for acquisition covered through Evotec's cash on balance sheet
- Acquisition adds high-quality revenue and accretive EBITDA
- If accepted by >75% of shareholders, deal should close by end of 2016



#RESEARCHNEVERSTOPS

NEWS RELEASE, 26 OCTOBER 2016

#### EVOTEC ANNOUNCES ITS INTENT TO ACQUIRE CYPROTEX PLC

- Acquisition would add world-leading high-quality ADME-Tox services and strengthen Evotec's leadership in drug discovery
- Evotec will pay approximately £ 55.36 m (€ 62.00 m) in cash for the full share capital of Cyprotex and funding of all existing debt of the AIM-listed company
- Proposed acquisition, unanimously recommended by the board of Cyprotex, is expected to close before year-end 2016

#### Hamburg, Germany, 26 October 2016:

Evotee AG (Frankfurt Stock Exchange: EVT, TecDAX, ISIN: DE0005664809) today announced that it has made an offer to acquire Cyprotex PLC ("Cyprotex", AIM: CRX-GB), a specialist pre-clinical contract research organisation in ADME-Tox and DMPK. Cyprotex serves the industry's increasing requirement for earlier drug screening, regulatory requirements and reducing the reliance on animal testing.

The proposed acquisition, which has been unanimously recommended by the board of Cyprotex, is expected to close before year-end 2016. Evotec will pay approximately £ 55.36 m (C 62.00 m; £/C exchange rate of 1.12) in eash for the acquisition of all 26.1 million issued and to be issued Cyprotex shares and the funding of all existing company debt. The offer of 1.60 £ per Cyprotex share reflects a 9.4% premium to the VWAP of the past 30 trading days at AIM. The offer is intended to be implemented by a scheme of arrangement regulated by the UK takeover code, with already >50% shares secured irrevocable. The acquisition will add to Evotec's revenues and be accretive to Evotec's 2017 EBITIOA.

Cyprotex is the world's largest contract research organisation specialising in pre-clinical ADME-Tox and DMPK serving the Pharmaceutical, Chemical, Agrochemical and Cosmetics markets. Cyprotex, headquartered in the UK, was founded in 1999 and is publicly traded on AIM (CRX). It has 136 employees working from sites at Macclesfield and Alderley Park, both of which are located near Manchester in the UK, and at

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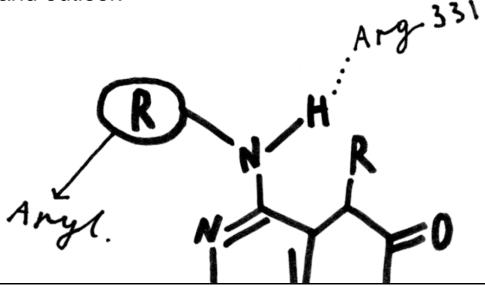
### **Agenda**

Highlights 9M 2016

#### **EVT Execute**

**EVT Innovate** 

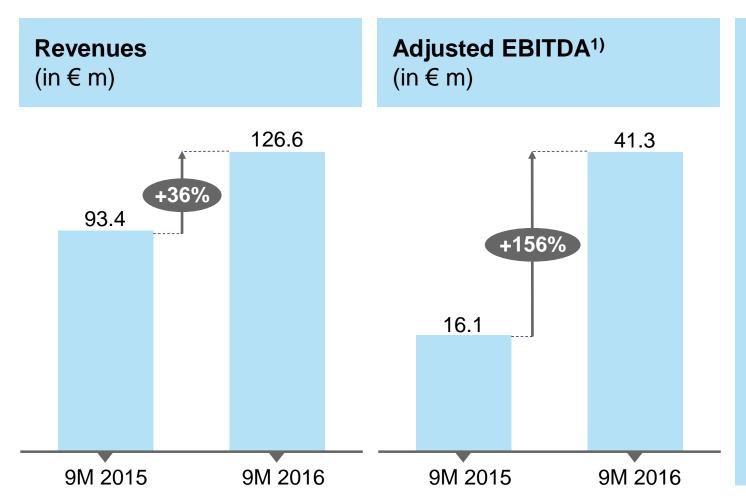
Financial performance and outlook





#### Strong growth in EVT Execute

EVT Execute – 9M 2016 versus prior-year period



- Increase in revenues attributable to growth in the base business, milestone achievements and three full quarters of Sanofi contribution
- Significant upswing of adjusted EBITDA mainly due to the strong growth in revenues and milestone payments
- 9M 2016 includes € 23.9 m of intersegment revenues



#### Most comprehensive platform in the industry

**EVT Execute** – Highlights first nine months of 2016



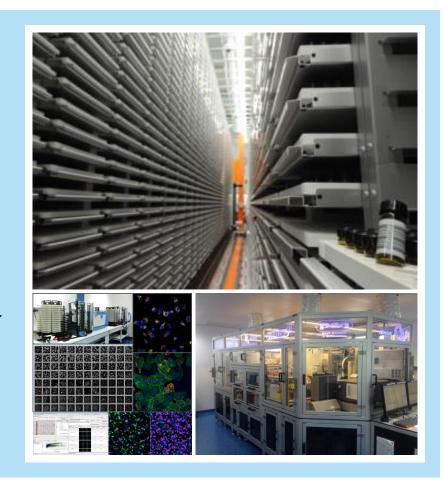
- Milestone achievements with Bayer, Bl and Padlock
- Extension of drug discovery alliances (Genentech, Janssen Pharmaceutica NV)
- New long-term strategic drug discovery alliances (C4X Discovery, Antibiotic Research UK, UCB)
- New licences enhancing Evotec's platform (Trianni, CRISPR)
- Compound management gaining momentum (Pierre Fabre, UCB)
- Phase I clinical start in endometriosis in Bayer alliance
- Offer to acquire Cyprotex PLC (after period-end)



#### Integration of additional capacity works very well

Progress update Evotec (France)

- Evotec (France) 18-month retrospective
  - Complex integration successfully ongoing
  - Evotec is now fully independent and operational on site in Toulouse and increased headcount by >30% since April 2015
  - Evotec fulfilled its commitment to further develop and sustain activity and employment on site in Toulouse
- Innovative partnerships, also with third parties
  - Pipeline-building partnership (e.g. partnered Target X initiatives)
  - Outsourcing partnerships (Sanofi, UCB, Pierre Fabre, Institut Claudius Regaud, ...)

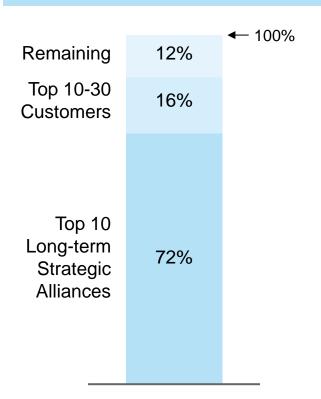




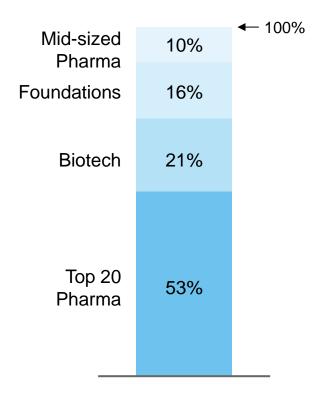
#### Well-balanced global customer mix

**EVT Execute** – Selected customer and revenue metrics

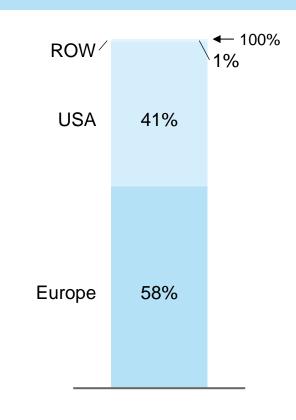
## Revenues by customer segment ytd 2016<sup>1)</sup> (in %)



## Customer type ytd 2016<sup>1)</sup> (in %)



## Revenues by region ytd 2016<sup>1)</sup> (in %)





#### Outlook 2016

#### **EVT Execute** – Expected key milestones 2016

• New long-term deals with large and mid-sized Pharma



• Expansion of foundations and biotech network in USA/EU



• New performance-based integrated technology/disease alliance



Milestones from existing alliances





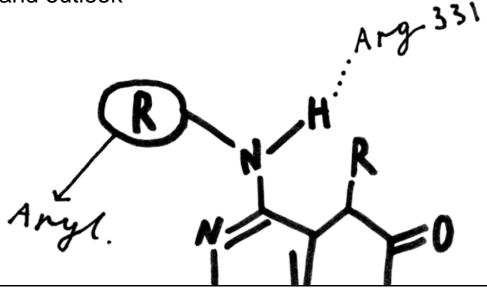
### **Agenda**

Highlights 9M 2016

**EVT Execute** 

#### **EVT Innovate**

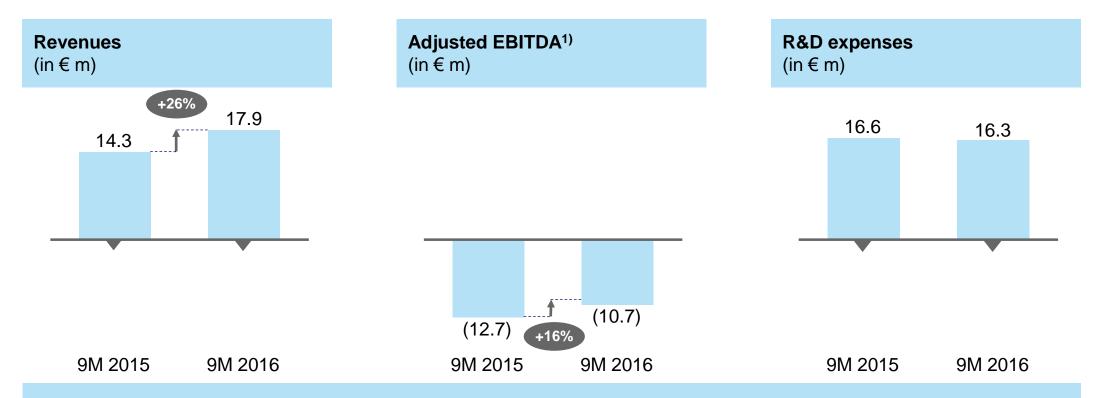
Financial performance and outlook





### Strong revenue growth and focused R&D expenses

**EVT Innovate** – 9M 2016 versus prior-year period



- Revenue growth of 26% and improved adjusted EBITDA resulting from new partnerships signed in 2015
- No material change in R&D expenses
- Full impairment of EVT100 series (€ 1.4 m)<sup>2)</sup>

<sup>1)</sup> Adjusted for changes in contingent considerations

<sup>&</sup>lt;sup>2)</sup> In Q1 2016, Evotec was informed by Janssen Pharmaceuticals, Inc. that Janssen intends to phase out the licence agreement regarding NMDA antagonist with effect from August 2016.



## Constantly growing pipeline of co-owned product opportunities – more than 70

#### Partnership portfolio

	Molecule	Therapeutic Area/Indication	Partner	Discovery	Pre-clinical	Phase I	Phase II	Phase III
Clinical	EVT302 <sup>1)</sup>	CNS – Alzheimer's disease	Roche					×
	EVT201	CNS – Insomnia	人 京新哲业 INCHIN PHARMACRUTICAL					
	EVT100 <sup>1)</sup>	CNS – Depression	Janssen <b>T</b>					×
	EVT401	Immunology & Inflammation	· · · · · · · · · · · · · · · · · · ·					
픙	ND <sup>2)</sup>	Oncology	Boehringer Ingelheim					
	ND <sup>2)</sup>	Oncology	Roche					
	Various	Women's health - Endometriosis	(a.yen)					
	ND <sup>2)</sup>	CNS – Pain	U NOVARTIS					
	ND <sup>2)</sup>	Immunology & Inflammation	Topas 🏶 Therapeutics					
<u>rg</u>	ND <sup>2)</sup>	Oncology	Boehringer Ingelheim					
Pre-clinical	EVT770	Metabolic – Diabetes (type 2/1)	<b>MedImmune</b> AstraZeneca <b>★</b>					
	ND <sup>2)</sup>	Respiratory	Boehringer Ingelheim					
Ψ	ND <sup>2)</sup>	Immunology & Inflammation	SECOND GENOME THE MICHOROCOME COMPANY					
፫	EVT801	Oncology	SANOFI					
	EVT701	Oncology	SANOFI					
	EVT601	Oncology	SANOFI 🍑					
	ND <sup>2)</sup>	Nephrology	(a.A.) (a					NEW
	Various	Immunology & Inflammation	ueb					
	Various	Metabolic – Diabetes (type 2/1)	<b>I</b> MedImmune AstraZeneca ∲					
	Various	Metabolic – Diabetes (type 2/1)	(50)					
	Various	Nephrology	AstraZeneca					
Discovery	Various	Metabolic - Diabetes	SANOFI					
Š	Various	CNS – Alzheimer's disease	Johnson Johnson INNOVATION					
ပ္တ	Various	Oncology – Immunotherapy	SANOFI APEIRON					
ä	Various	Immunology & Inflammation – Tissue fibrosis	Pfizer					
	Various	CNS – Multiple Sclerosis	NEU <sup>2</sup>					
	Various	Metabolic – Diabetes	>5 further programmes					
	Various	CNS	>5 further programmes					
	Various	Oncology	>10 further programmes					
	Various	CNS – Pain & Inflammation	>5 further programmes					

<sup>1)</sup> EVT302 and EVT100: Evotec has regained the licence rights and is currently assessing potential business opportunities

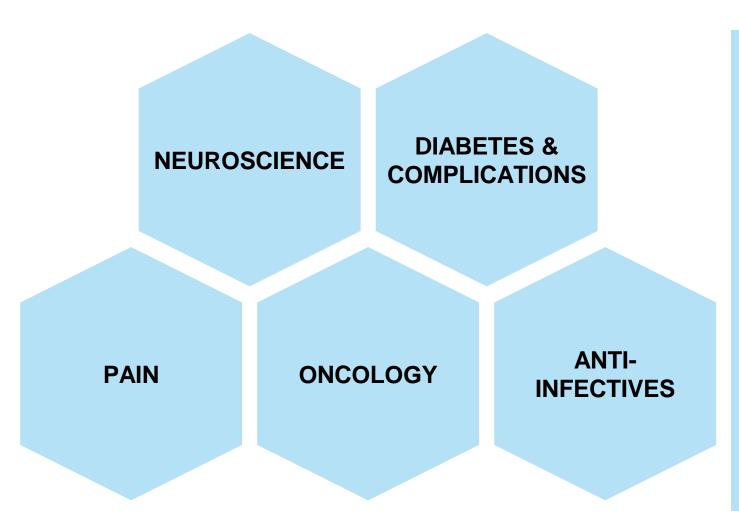
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<sup>2)</sup> Not disclosed



## First-in-class and best-in-class approaches – New paths of sourcing innovation

**EVT Innovate** – Strategy highlights



- New multi-target alliance with Bayer in kidney diseases
- First research collaboration under French Academic Bridge with Inserm in oncology
- Acceleration of TargetNASH
- Partnership with ex scientia to develop bispecific small molecule therapeutics
- Company formation of Topas Therapeutics
- Participation in Series A funding of Carrick Therapeutics
- Expansion of network with Academia – LAB282: BRIDGE partnership with Oxford University, OSI and OUI (after period-end)



#### New treatments to fight kidney diseases

Bayer & Evotec in CKD – Since 2016

#### **Mission**

 Evotec and Bayer develop novel and highly innovative therapeutics in the field of kidney diseases such as chronic kidney disease ("CKD") in diabetes patients

#### Background<sup>1)</sup>

- CKD is a huge unmet medical need \$ 35 bn annual Medicare costs
- >10% of population worldwide is affected by CKD
- >2 million people worldwide currently receive dialysis treatments or a kidney transplant
- Alliance includes assets discovered within Evotec's Cure Nephron initiative

#### **Agreement with Bayer**

- Minimum of € 14 m including research payments and an undisclosed licence fee
- Potential pre-clinical, clinical and sales milestone payments of potentially over € 300 m; tiered royalties of up to a low doubledigit percentage of net sales
- Integrated collaboration with substantial efforts from both partners
- Strategic **five-year** collaboration







#### From Academia to transformative projects

Evotec's academic network continues to grow

- Carefully select projects in indications of high unmet medical need
- Dramatically reduce "search costs" for capital
- Advance projects to tangible value inflection points, i.e. licensing or spin-offs
- Put experienced "drug hunting" teams/projects together right from the start





























Fraunhofer















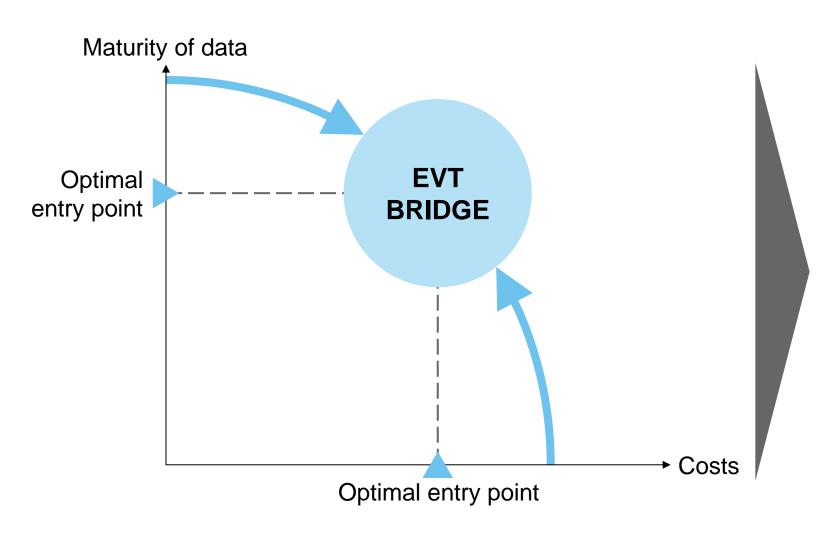






#### **EVT BRIDGE addresses challenges of innovation**

**EVT BRIDGE** value proposition

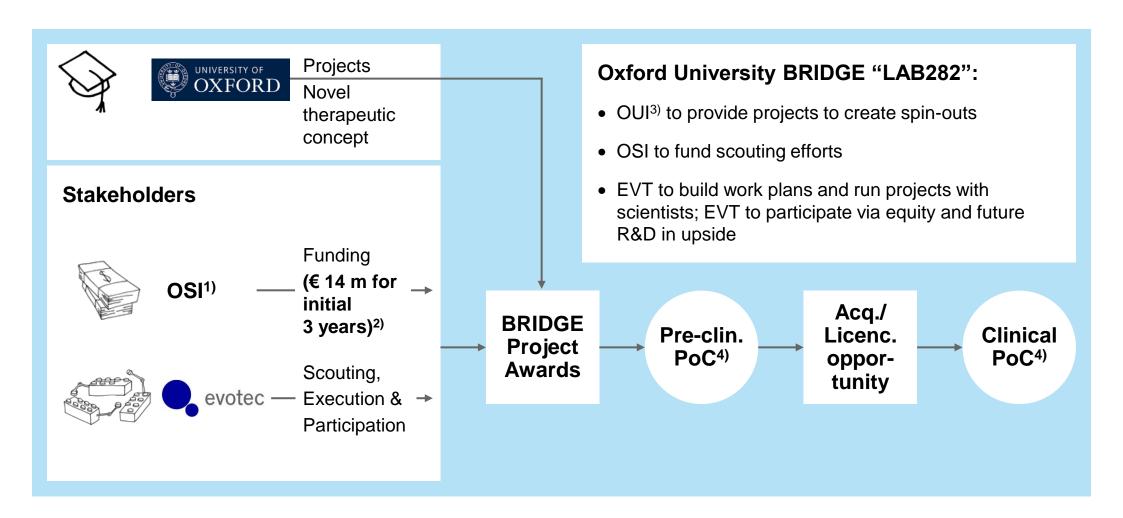


- Eliminating invalid data points right from the start
- Accelerating slow academic scouting and research funding processes
- Translating leading science into drug discovery work plans
- Eliminate search costs for initial "preseed" work plan



## Oxford BRIDGE "LAB282" is the first larger scale implementation of a BRIDGE fund

Partnership between Oxford University, OSI, OUI and Evotec



<sup>1)</sup> Oxford Sciences Innovation

<sup>)</sup> f 10 m

<sup>3)</sup> Oxford University Innovation Ltd

<sup>4)</sup> Proof of Concept



### More than 10 projects primed for partnering

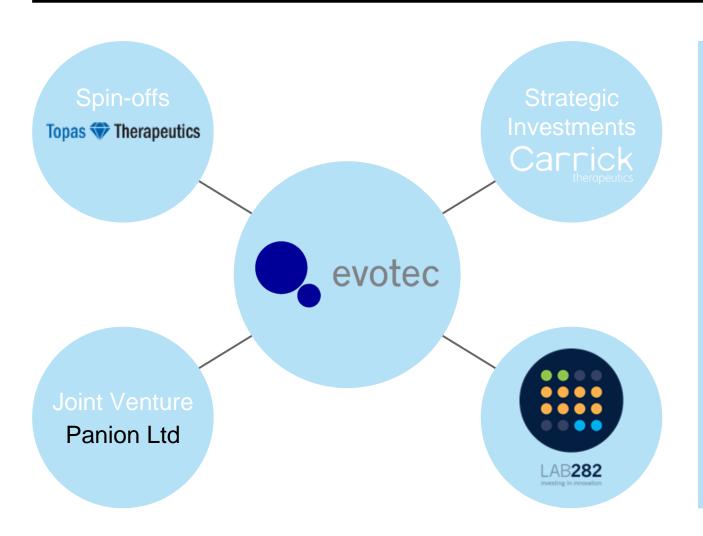
**EVT Innovate** – Cure X/Target X

2011	2012	2013	2014	2015	2016
CureBeta (Harvard Stem Cell Institute)	CureNephron (Harvard, BWH, USC, AstraZeneca, Bayer)  TargetASIC (BMBF/undisclosed Pharma partner)  Somatoprim (Cortendo)  TargetPicV (Haplogen)  TargetFibrosis (Pfizer)	TargetImmuniT ✓ (Apeiron/Sanofi)  TargetDBR (Yale)  TargetMB (Second Genome)  TargetPGB (Harvard)  TargetKDM (Dana-Farber, Belfer)  TargetIDX (Debiopharm)  CureMN (Harvard)  TargetEEM (Harvard)  TargetAD (NBB/J&J)	TargetBCD (Sanofi)  TargetDR (Internal)  TargetFX (Internal)  TargetFX (Internal)  TargetKX (undisclosed)  TargetCytokine (DRFZ/BMBF)  Various (Fraunhofer Institute)	TargetFRX (Internal) TargetNTR (Internal) TargetKras (OSU) Various (Gladstone Institutes)	TargetaSN (MJFF) TargetBispecifics (ex scientia) TargetRhoB (Inserm) TargetNASH (Ellersbrook/Internal)



## Efficient approaches for participation in first-in-class innovation

Strategic rationale & examples for Evotec's innovation acceleration



## Accelerating innovation on EVT platform

- Spin off valuable platforms outside of Evotec's main areas of interest for potential broader/ later stage applications
- Participate in financing rounds of promising companies, built on EVT platforms, via strategic investments
- Company formations with the aim of developing assets to next value inflection points



#### Outlook 2016

**EVT Innovate** – Expected key milestones 2016

 New clinical initiations and good progress of clinical pipeline within partnerships



Expansion of network of top-class academic alliances



Partnering of Cure X/Target X initiatives



• Strong focus on iPSC (induced pluripotent stem cells) platform



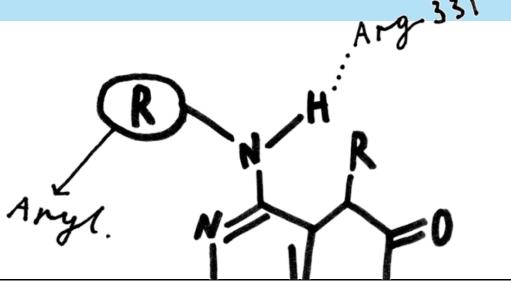
### **Agenda**

Highlights 9M 2016

**EVT Execute** 

**EVT Innovate** 

Financial performance and outlook





### Significantly increased EBITDA

Key financials 9M 2016: Condensed income statement (IFRS)

in € m*			
	YTD 2015	YTD 2016	% vs. 2015
Revenues	88.2	120.6	37%
Gross margin	27.2%	38.5%	_
• R&D expenses	(13.5)	(12.8)	(5)%
<ul> <li>SG&amp;A expenses</li> </ul>	(19.0)	(17.8)	(7)%
• Impairment of intangible assets	(0.1)	(1.4)	_
<ul> <li>Income from bargain purchase</li> </ul>	18.5	-	_
• Other op. income (expenses), net	2.4	6.0	-
Operating income	12.3	20.4	66%
Adjusted Group EBITDA <sup>1)</sup>	3.4	30.6	-
Net income	10.7	11.4	7%

- Revenue growth mainly due to an increase in base revenues, full 9 months Sanofi contribution and milestone achievements
- Gross margin increase due to milestones, Sanofi collaboration and higher base margin
- Decrease in SG&A due to one-off M&A and related costs in 2015
- € 1.4 m for full impairment of EVT100 in 2016
- Bargain purchase of
   € 18.5 m in 2015
- R&D tax credits in UK and France (€ 2.9 m increase)

<sup>1)</sup> EBITDA in 2015 was adjusted for changes in contingent considerations as well as for one-time effects with regards to the bargain purchase resulting from the acquisition of Evotec (France) SAS in 2015.

<sup>\*</sup> Differences may occur due to rounding



#### Strong performance from both segments

Condensed income statement based on segments for 9M 2016

in € m\*

	EVT Execute	EVT Innovate	Inter- segment elimination	Evotec Group
Revenues	126.6	17.9	(23.9)	120.6
Gross margin	32.9%	45.6%	_	38.5%
• R&D expenses	(0.0)	(16.3)	3.5	(12.8)
<ul> <li>SG&amp;A expenses</li> </ul>	(13.9)	(3.9)	_	(17.8)
<ul> <li>Impairment of intangible assets</li> </ul>	-	(1.4)	_	(1.4)
<ul> <li>Other op. income (expenses), net</li> </ul>	5.3	0.7	_	6.0
Operating income (loss)	33.1	(12.7)	-	20.4
Adjusted EBITDA <sup>1)</sup>	41.3	(10.7)	-	30.6

- Strong base business and milestone achievements
- R&D expenses on similar level as in prioryear period
- Significantly improved adjusted EBITDA of EVT Execute compared to 9M 2015 (€ 16.1 m)
- Strong gross margin in EVT Innovate

<sup>1)</sup> Adjusted for changes in contingent considerations

<sup>\*</sup> Differences may occur due to rounding



#### **Strong gross margin**

Key financials Q3 2016: Condensed income statement (IFRS)

in	€	m
in	4	m
	$\boldsymbol{\tau}$	

	Q3 2015	Q3 2016
Revenues	33.2	45.2
Gross margin	29.2%	45.1%
• R&D expenses	(5.0)	(3.8)
• SG&A expenses	(6.7)	(6.0)
• Other op. income (expenses), net	1.3	1.4
Operating income (loss)	(0.6)	12.0
Adjusted Group EBITDA <sup>1)</sup>	2.6	14.8
Net income (loss)	(2.9)	8.7

Q3 2016 gross margin improved by milestone achievements and improved capacity utilisation

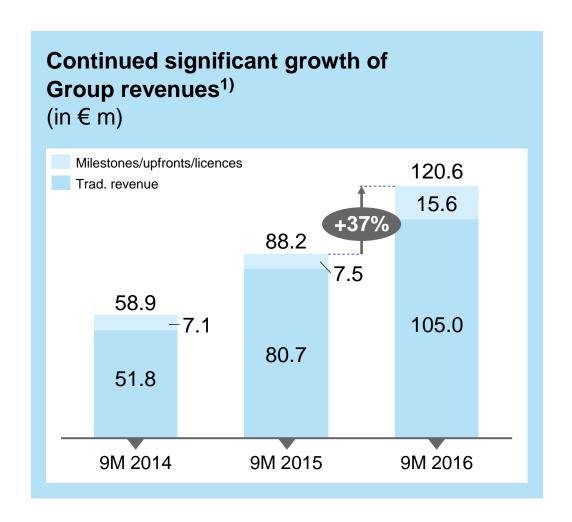
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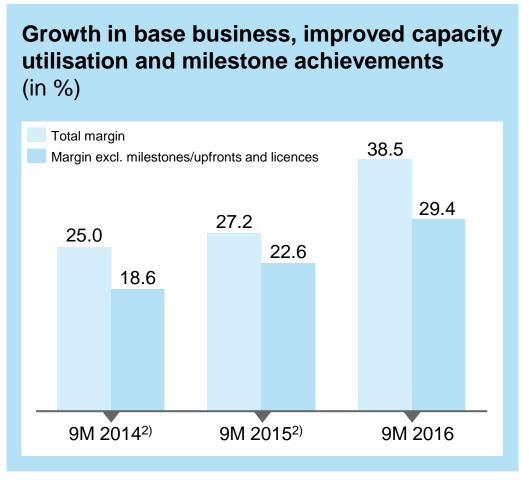
<sup>&</sup>lt;sup>1)</sup> EBITDA in 2015 was adjusted for changes in contingent considerations as well as for one-time effects with regards to the bargain purchase resulting from the acquisition of Evotec (France) SAS in 2015.



#### Business grows and with improved gross margin

Revenues & gross margin trend 9M 2016





<sup>1)</sup> In the first nine months of 2016, Sanofi contributed revenues of € 38.5 m. Excluding the Sanofi contribution, Evotec Group revenues increased by 29% compared to the prior-year period.

<sup>&</sup>lt;sup>2)</sup> From 01 January 2016 onwards, amortisation of intangible assets are no longer presented in a separate line in the consolidated income statement but are allocated to the relating cost lines in the income statement. The 2014 and 2015 figures were changed accordingly.

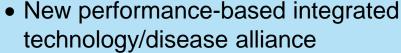


#### Strong 2016, strong visibility and outlook for 2017

Expected key milestones 2016

#### **EVT Execute**

- New long-term deals with large and mid-sized Pharma
- Expansion of foundations and biotech network in USA/EU





Milestones from existing alliances



#### **EVT Innovate**

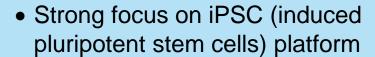
 New clinical initiations and good progress of clinical pipeline within partnerships



 Expansion of network of top-class academic alliances



 Partnering of Cure X/Target X initiatives







## Important next dates

Financial Calendar 2017

Annual Report 2016	28 March 2017
Quarterly Statement Q1 2017	10 May 2017
Annual General Meeting 2017	14 June 2017
Half-year 2017 Interim Report	10 August 2017
Quarterly Statement 9M 2017	08 November 2017



