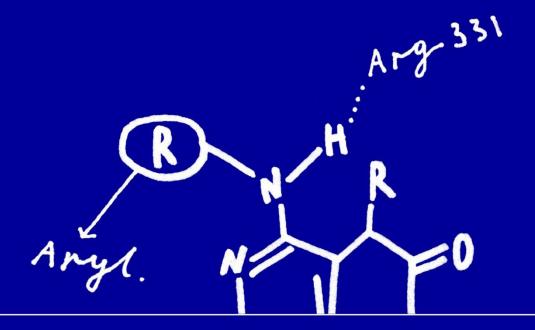


## EVT Execute & EVT Innovate

# Profitable growth & First-in-class science





### Forward-looking statements

Information set forth in this presentation contains forward-looking statements, which involve a number of risks and uncertainties. The forward-looking statements contained herein represent the judgement of Evotec as of the date of this presentation. Such forward-looking statements are neither promises nor guarantees, but are subject to a variety of risks and uncertainties, many of which are beyond our control, and which could cause actual results to differ materially from those contemplated in these forward-looking statements. We expressly disclaim any obligation or undertaking to release publicly any updates or revisions to any such statements to reflect any change in our expectations or any change in events, conditions or circumstances on which any such statement is based.



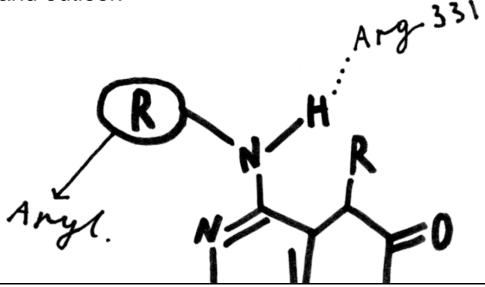
## **Agenda**

#### Highlights Q1 2016

**EVT Execute** 

**EVT Innovate** 

Financial performance and outlook





#### Strong start into the year

Highlights & lowlights Q1 2016

#### **EVT Execute**

- Accelerated growth in base business
- Important milestone achievement in Padlock collaboration
- Multi-year compound management agreement closed with Pierre Fabre (after period-end)
- Milestone achievement in Bayer collaboration (after period-end)

#### **EVT Innovate**

- Good progress in Cure X/ Target X programmes
- Grant from The Michael J. Fox Foundation for Parkinson's Research
- Good progress in existing partnerships (e.g. EVT201, EVT801 and other Sanofi oncology projects, kidney disease collaboration with AstraZeneca)
- Partnership on immunooncology therapeutics with ex scientia

#### Corporate

- Company formation and "Series A" funding of Topas Therapeutics
- Long-term extension of Management Board contracts of CEO, COO, CSO; Nomination and contract of new CFO agreed

#### Lowlights

 Phase out of EVT100 in TRD<sup>1)</sup> by Janssen Pharmaceuticals

<sup>1)</sup> Treatment-resistant depression



### Best first quarter in Company's history

Financial highlights Q1 2016 & Guidance 2016

#### Improved financial performance

- Group revenues up 74% to € 37.5 m (2015: € 21.5 m)
  - EVT Execute revenues up 67%
  - EVT Innovate revenues up 67%
- Strong adjusted Group EBITDA¹) at € 7.2 m
  - Strong adjusted EBITDA<sup>1)</sup> of € 9.6 m
     for EVT Execute
- Increased R&D expenses +14% to € 4.4 m
- Strong liquidity position of € 122.5 m

#### **Confirmed Guidance 2016**

- More than 15% revenue growth excluding milestones, upfronts and licences
- Adjusted Group EBITDA positive<sup>2)</sup> and significantly improved compared to prior year
- R&D expenses of approx. € 20 m
- Similar level of liquidity<sup>3)</sup> compared to 2015
- Capex investments up to € 10 m

<sup>1)</sup> Adjusted for changes in contingent consideration

<sup>2)</sup> Before contingent considerations and excluding impairments on other intangible and tangible assets and goodwill as well as the total non-operating result

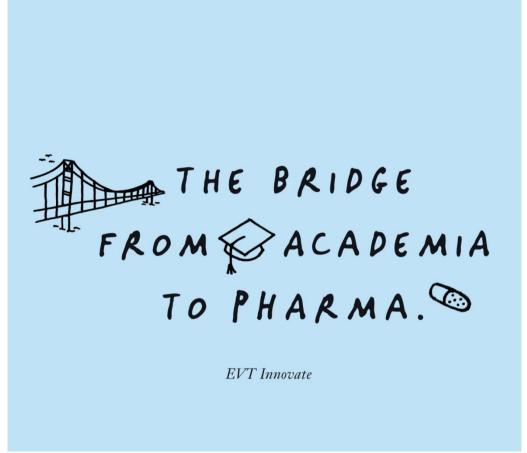
<sup>3)</sup> Excluding any potential cash outflow for M&A or similar transactions



#### **Business model works**

**EVT Execute & EVT Innovate** 







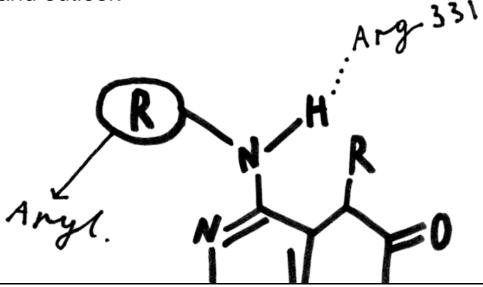
## **Agenda**

Highlights Q1 2016

#### **EVT Execute**

**EVT Innovate** 

Financial performance and outlook





### Accelerated growth in base business

**EVT Execute** – First quarter of 2016

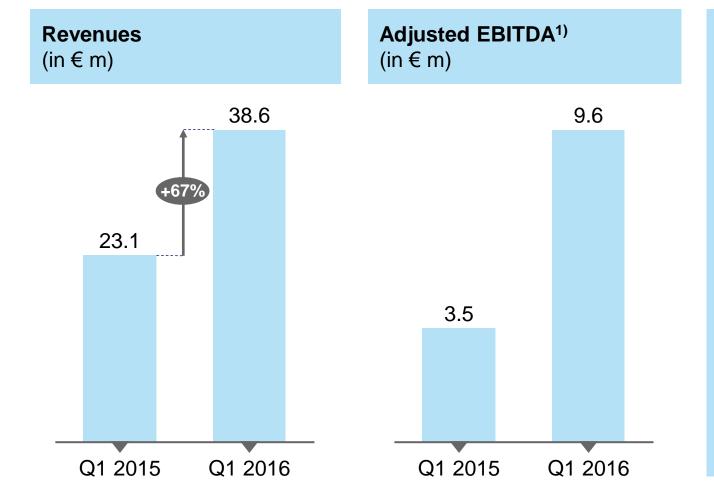


- Important milestone achievement in Padlock collaboration
- Multi-year compound management agreement closed with Pierre Fabre (after period-end)
- Milestone achievement in Bayer collaboration (after period-end)
- Good progress in existing collaborations



#### **Above market performance**

**EVT Execute** – Key performance indicators Q1 2016

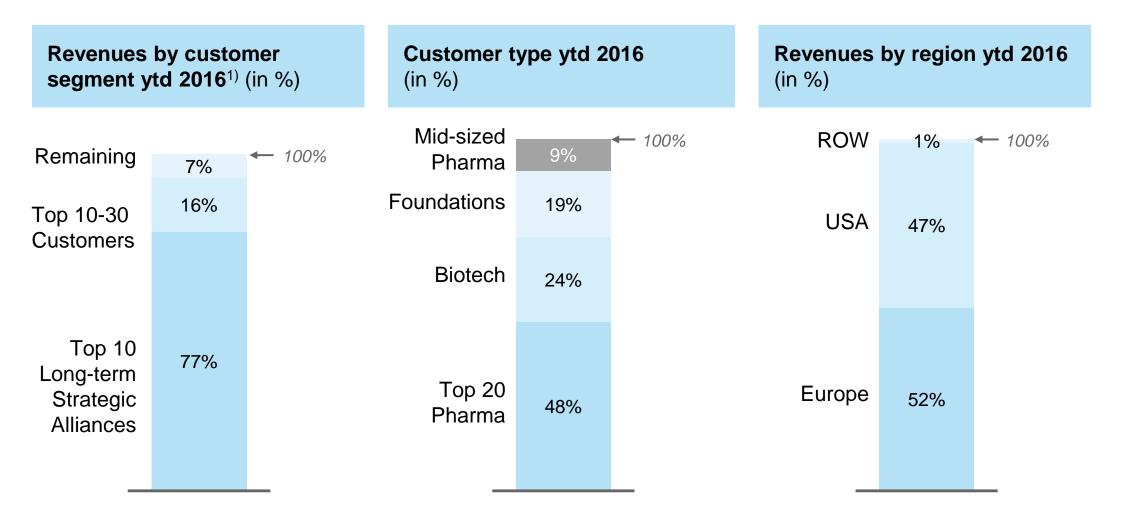


- Q1 2016 includes € 7.5 m of intersegment revenues
- Revenue growth driven by strong performance of the base business, milestone achievement from the Padlock collaboration and full quarter of Sanofi contribution
- Strong adjusted EBITDA growth mainly due to higher margins in the base business, milestones and the contribution of the Sanofi collaboration



#### Well balanced customer mix

**EVT Execute** – Selected customer and revenue metrics



<sup>1)</sup> Third-party revenues only



## New strategic compound management alliances

**EVT Execute** – World leader in outsourced compound management

- Multi-year compound management agreement with Pierre Fabre Laboratories, the 2nd largest private French pharmaceutical group (2016, after period-end)
- Multi-year sample management agreement with *UCB* (end of 2015)
- Management of Sanofi's global screening compound library (2015)
- Multi-year contract to manage U.S. National Cancer Institute Chemical Biology Consortium Screening Libraries Center (2015)
- Ten-year compound management agreement with the National Institutes of Health (NIH) (2012)









#### Outlook 2016

**EVT Execute** – Expected key milestones 2016

- New long-term deals with large and mid-sized Pharma
- Expansion of foundations and biotech network in USA/EU



- New performance-based integrated technology/disease alliance
- Milestones from existing alliances



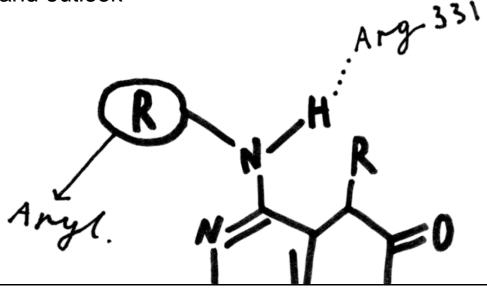
## **Agenda**

Highlights Q1 2016

**EVT Execute** 

#### **EVT Innovate**

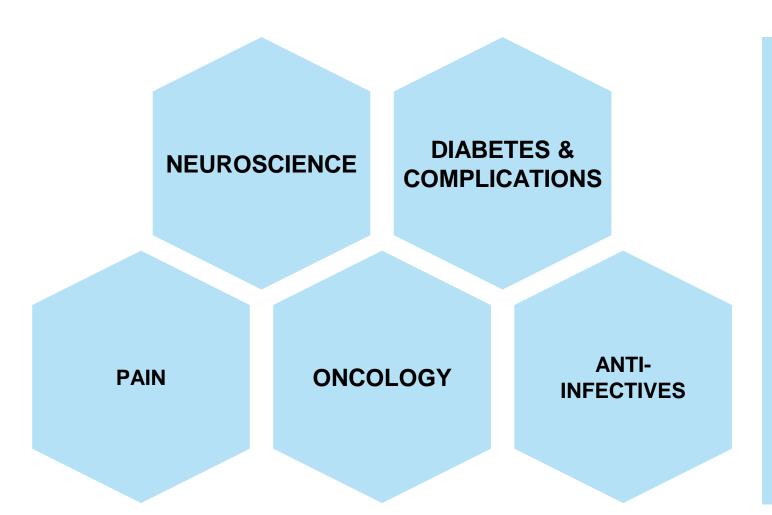
Financial performance and outlook





## First-in-class Cure X/Target X strategy

**EVT Innovate** – First quarter of 2016

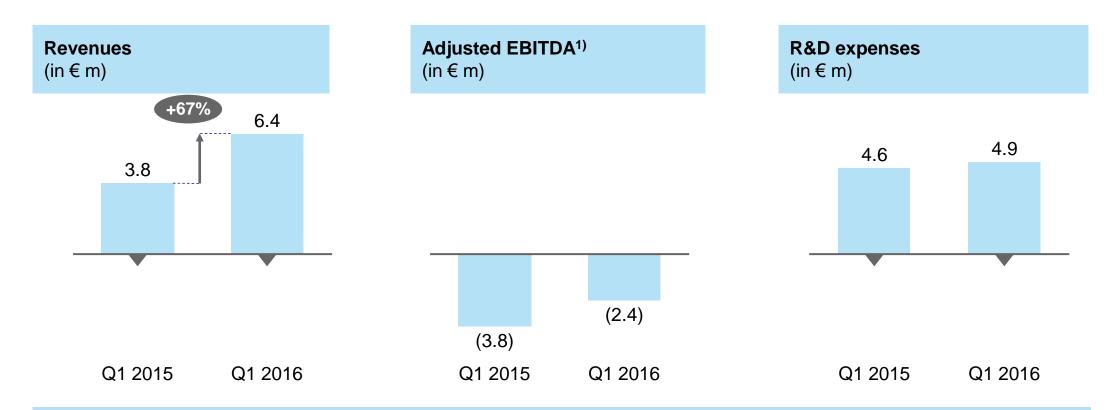


- Grant from The Michael J.
   Fox Foundation for Parkinson's Research
- Good progress in existing partnerships (e.g. EVT201, EVT801 and other Sanofi oncology projects, kidney disease collaboration with AstraZeneca)
- Partnership on immunooncology therapeutics with ex scientia



### Strong revenue growth reflects new partnerships

**EVT Innovate** – Key performance indicators Q1 2016



- Strong revenue growth and improved EBITDA due to new partnerships signed in 2015
- Increased R&D expenses due to intensified efforts in CNS and oncology
- Full impairment of EVT100 series (€ 1.4 m)<sup>2)</sup>

<sup>1)</sup> Adjusted for changes in contingent considerations

<sup>&</sup>lt;sup>2)</sup> In Q1 2016, Evotec was informed by Janssen Pharmaceuticals, Inc. that Janssen intends to phase out the licence agreement regarding NMDA antagonist with effect from August 2016.



## Constantly growing pipeline of product opportunities

#### **EVT Innovate** – Partnership portfolio

	Molecule	Therapeutic Area/Indication	Partner	Discovery	Pre-clinical	Phase I	Phase II	Phase III
	EVT302 <sup>1)</sup>	CNS – Alzheimer's disease	Roche					,
_	EVT201	CNS – Insomnia	人 京新哲业 BOOKIN PHARMACEUTICAL					
Clinical	EVT100 <sup>1)</sup>	CNS – Depression	Janssen					
ᆵ	EVT401	Immunology & Inflammation	e IRIND 集团 CONEA GROUP					
S	ND <sup>2)</sup>	Oncology	Boehringer Ingelheim					
	ND <sup>2)</sup>	Oncology	Roche					
	ND <sup>2)</sup>	CNS – Pain	U NOVARTIS					
	ND <sup>2)</sup>	Oncology	Boehringer Ingelheim					
77	Various	Women's health – Endometriosis	A.Ven					
Pre-clinical	EVT770	Metabolic – Diabetes (type 2/1)	MedImmune AstraZeneca ∲					
- 등	ND <sup>2)</sup>	Respiratory	Boehringer Ingelheim					
Ψ.	ND <sup>2)</sup>	Immunology & Inflammation	SECOND GENOME THE MICHOSCHE COMPANY					
<u>~</u>	EVT801	Oncology	SANOFI 🧳					
	EVT701	Oncology	SANOFI					
	EVT601	Oncology	SANOFI 🧳					
	Various	Immunology & Inflammation						
	Various	Metabolic – Diabetes (type 2/1)	<b>IÌI</b> MedImmune AstraZeneca <b>∲</b>					
	Various	Metabolic – Diabetes (type 2/1)						
	Various	Nephrology	AstraZeneca 2					
>	Various	Metabolic – Diabetes	SANOFI 🌍					
ē	Various	CNS – Alzheimer's	Johnson Johnson INNOVATION					
Discovery	Various	Oncology – Immunotherapy	SANOFI SANOFICES					
<u>8</u>	Various	Immunology & Inflammation – Tissue fibrosis	Pfizer					
Ω	Various	CNS – Multiple Sclerosis	NEU <sup>2</sup>					
	Various	Metabolic – Diabetes	>5 further programmes					
	Various	CNS	>5 further programmes					
	Various	Oncology	>10 further programmes					
	Various	CNS – Pain & Inflammation	>5 further programmes		·			

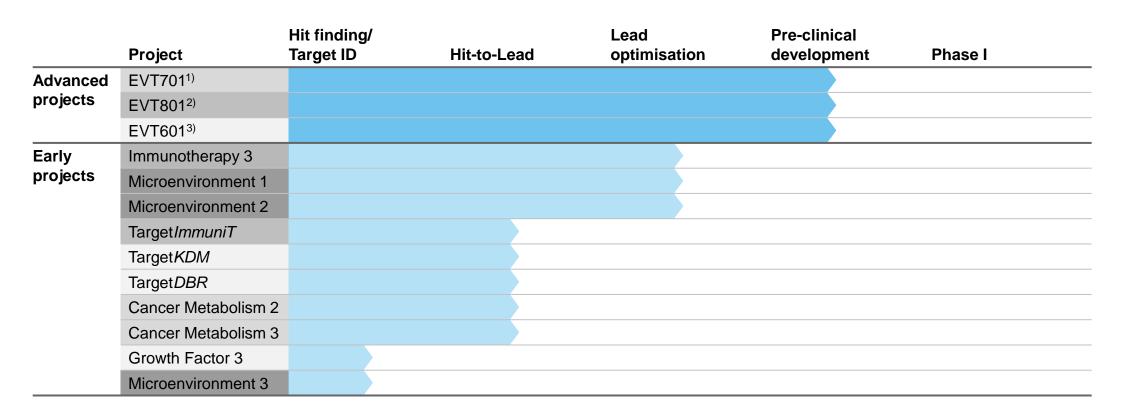
<sup>1)</sup> EVT302 and EVT100: Evotec has regained the licence rights and is currently assessing potential business opportunities

<sup>2)</sup> Not disclosed



## Important data points within oncology portfolio

**EVT Innovate** – Oncology portfolio



Targeted therapy Metabolism	Immunotherapy	Microenvironment
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<sup>2)</sup> Immunotherapy

<sup>3)</sup> Targeted Therapy



## More than 10 projects primed for partnering

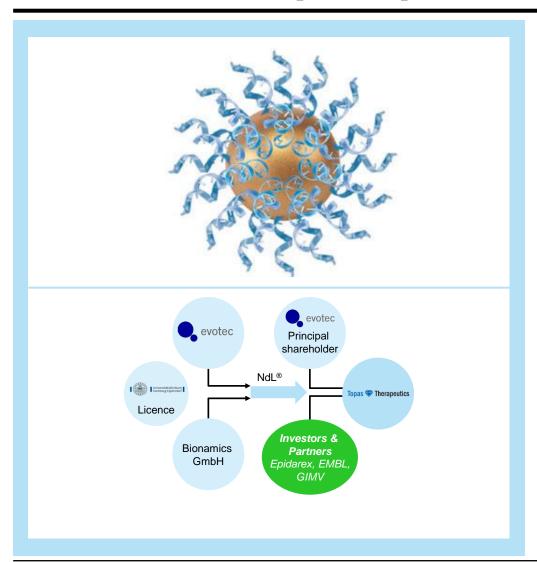
**EVT Innovate** – Cure X/Target X

<b>2011</b>	2012	<b>2013</b>	<b>2014</b>	2015	2016
Cure Beta (Harvard Stem Cell Institute)	CureNephron (Harvard, BWH, USC, AstraZeneca)  TargetASIC (BMBF/undisclosed Pharma partner)  Somatoprim (Cortendo)  TargetPicV (Haplogen)  TargetFibrosis √ (Pfizer)	TargetImmuniT ✓ (Apeiron/Sanofi)  TargetDBR (Yale)  TargetMB (Second Genome)  TargetPGB (Harvard)  TargetKDM (Dana-Farber, Belfer)  TargetIDX (Debiopharm)  CureMN (Harvard)  TargetEEM (Harvard)  TargetAD (NBB/J&J)	TargetBCD (Sanofi) TargetDR (Internal) TargetATD (Internal) TargetFX (Internal) TargetKX (undisclosed) TargetCytokine (DRFZ/BMBF) Various (Fraunhofer Institute)	TargetFRX (Internal) TargetNTR (Internal) TargetKras (OSU) Various (Gladstone Institute)	TargetaSN (MJJF) TargetBispecifics (ex scientia) TargetRhoB (undisclosed)



## Driving value of *hidden* assets – First-in-class approach for tolerance induction

Topas Therapeutics: An Evotec spin-off company



- Topas Therapeutics GmbH is focused on the development of novel tolerizing particles for immune-mediated diseases using proprietary NdL® nanotechnology platform
- Use of nanoparticles to deliver selected antigenic peptides to the liver (Topas = <u>To</u>lerizing <u>pa</u>rticle<u>s</u>)
- € 14 m Series A funding secured with VC consortium
- Pre-clinical development for multiple sclerosis has been initiated; Phase I to start in 2017; strong pipeline
- Evotec will remain the largest shareholder



#### Outlook 2016

**EVT Innovate** – Expected key milestones 2016

 New clinical initiations and good progress of clinical pipeline within partnerships

Expansion of network of top-class academic alliances

Partnering of Cure X/Target X initiatives

Strong focus on iPSC (induced pluripotent stem cells) platform



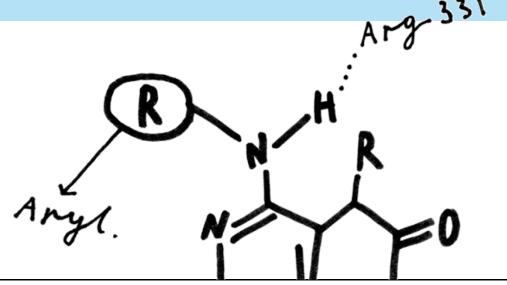
## **Agenda**

Highlights Q1 2016

**EVT Execute** 

**EVT Innovate** 

Financial performance and outlook





#### **Group revenues +74%, higher gross margin**

Key financials Q1 2016: Condensed income statement (IFRS)

in € m

	Q1 2015	Q1 2016	% vs. 2015
Revenues	21.5	37.5	74%
Gross margin	28.0%	33.3%	_
• R&D expenses	(3.8)	(4.4)	14%
• SG&A expenses	(5.1)	(5.4)	5%
Impairment of intangible assets	_	(1.4)	_
• Other op. income (expenses), net	(0.4)	1.4	_
Operating income (loss)	(3.3)	2.7	-
EBITDA adjusted <sup>1)</sup>	(0.3)	7.2	
Net loss	(1.1)	(1.2)	9%

- Revenue increase mainly driven by strong performance of the base business, milestone achievement in Padlock collaboration and three months of the Sanofi contribution
- Adjusted Group EBITDA strong and significantly increased



## Strong revenue growth in EVT Execute and increased investments in EVT Innovate

Condensed segment information for Q1 2016

in € m

	EVT Execute	EVT Innovate	Inter- segment elimination	Evotec Group
External revenues	31.1	6.4	_	37.5
Intersegment revenues	7.5	_	(7.5)	_
Gross margin	26.1%	46.1%		33.3%
• R&D expenses	(0.1)	(4.8)	0.5	(4.4)
• SG&A expenses	(4.4)	(1.0)	_	(5.4)
<ul> <li>Impairment of intangible assets</li> </ul>	_	(1.4)	_	(1.4)
• Other op. income (expenses), net	1.1	0.3	_	1.4
Operating income (loss)	6.8	(4.0)	_	2.7
EBITDA adjusted <sup>1)</sup>	9.6	(2.4)		7.2

- Strong revenue growth and improved EBITDA for both segments
- Increased investments in Cure X/Target X initiatives and oncology projects in Toulouse in-line with expectations and strategy plans
- Impairment of EVT100 series

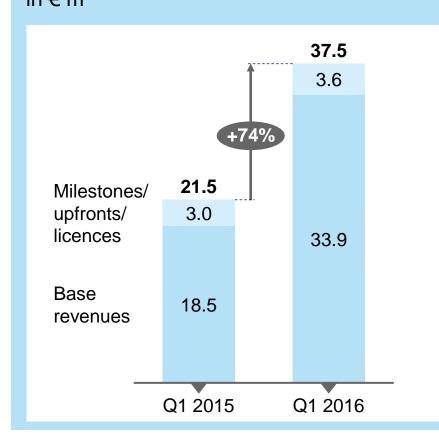
<sup>1)</sup> Adjusted for changes in contingent considerations



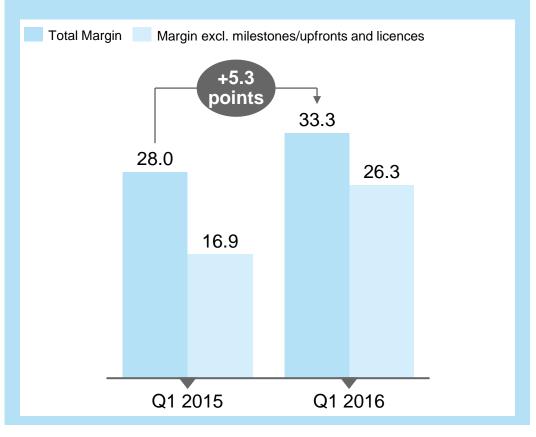
#### Strong performance of base business

Revenues & Gross margin – Q1 2016 versus prior-year period

## Revenues increased due to growth in base revenues across all business units¹) in € m



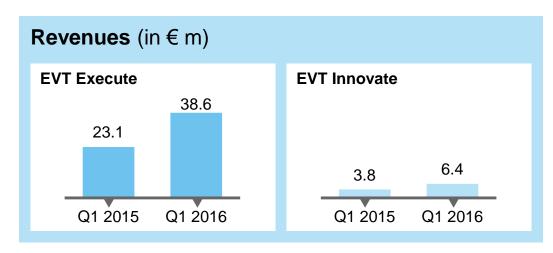
## Gross margin reflects growth in base revenues and improved capacity utilisation in € m

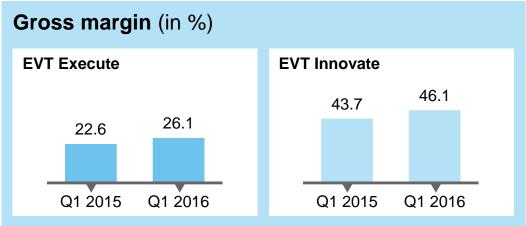


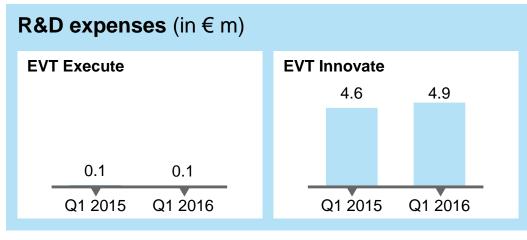


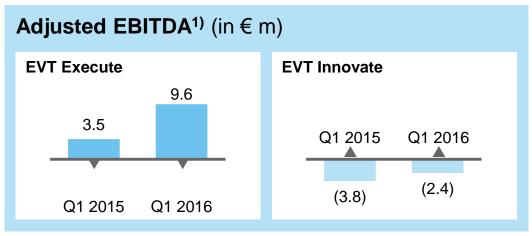
## Clear strategy for both segments

Segment overview – Q1 2016 versus prior-year period











### Thank you Colin! – Welcome Monika and Enno!

Management Board update & Strengthening of Global HR capacities

## **Long-term extension of Management Board contracts**

- Extension of the contract of Dr Werner Lanthaler as CEO for another five years to 2021
- Extension of the contract of Dr Mario Polywka as COO for a further three years to 2019
- Extension of the contract of Dr Cord Dohrmann as CSO for a further three years to 2019

#### **New CFO**



- Enno Spillner appointed as new CFO, effective 18 July 2016
- Previously Chairman of the Management Board and CEO/CFO of 4SC AG since April 2013

#### **New Global Head of Human Resources**

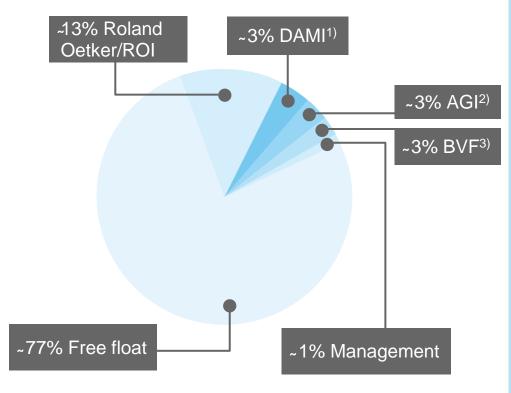


- Monika Conradt appointed as new Global Head of Human Resources, effective 01 June 2016
- Formerly HR Manager Europe, Boehringer Ingelheim



## Long-term Management commitment, New shareholders, Exit of last VC

Management & shareholder structure



Number of shares: 132.6 m

Listing: Frankfurt Stock Exchange (TecDAX), OTCBB

**52** week high/low: € 4.31/€ 2.86

#### **Management Board**

- Werner Lanthaler (CEO)
   Long-time experience in
   Pharma & biotech
- Mario Polywka (COO)
   Strong operational and commercial management track record
- Cord Dohrmann (CSO)
   Outstanding background in metabolics
- Enno Spillner (CFO) as
   of 18 July
   Long-time experience in
   finance & biotech

#### **Supervisory Board**

- Wolfgang Plischke Ex-Bayer
- Bernd Hirsch
   Bertelsmann SE & Co.

   KGaA
- Claus Braestrup
   Ex-Lundbeck
- Paul Herrling
   Ex-Novartis
- Iris Löw-Friedrich UCB
- Elaine Sullivan
   Carrick Therapeutics

<sup>1)</sup> Deutsche Asset Management Investment GmbH

<sup>2)</sup> Allianz Global Investors GmbH

<sup>3)</sup> BVF Partners L.P. and its affiliates



#### Strong revenue growth and accelerated innovation

Guidance 2016 confirmed

**Double-** More than 15% Group revenue growth excluding milestones, digit topupfronts and licences line growth **Profitable**  Adjusted Group EBITDA<sup>1)</sup> positive and significantly improved and strong compared to 2015 liquidity Liquidity is expected to be at a similar level to the prior year<sup>2)</sup> position R&D expenses of approx. € 20 m especially in the fields of oncology, **Focussed** metabolic disease franchises and in iPS cell initiatives first-in-class investments Continued capacity and capability building with approx. € 10 m

<sup>1)</sup> Before contingent considerations and excluding impairments on goodwill, other intangible and tangible assets as well as the total non-operating result

<sup>&</sup>lt;sup>2)</sup> Excluding any potential cash outflow for M&A or similar transactions



