



# "We are Autobahn" SMALL MOLECULES BIOLOGICS BIOLOGICS THERAPY CELL & GENE THERAPY



# **Forward-looking statement**

Information set forth in this presentation contains forward-looking statements, which involve a number of risks and uncertainties. The forward-looking statements contained herein represent the judgement of Evotec as of the date of this presentation. Such forward-looking statements are neither promises nor guarantees, but are subject to a variety of risks and uncertainties, many of which are beyond our control, and which could cause actual results to differ materially from those contemplated in these forward-looking statements. We expressly disclaim any obligation or undertaking to release publicly any updates or revisions to any such statements to reflect any change in our expectations or any change in events, conditions or circumstances on which any such statement is based.

### Note:

Just - Evotec Biologics (former Just.Bio) was acquired effective 02 July, 2019 and was fully consolidated in the Group numbers from the respective date onwards. Furthermore, effective 01 April 2020, Evotec GT started its operations. Hence, numbers for the first half-year 2019 and 2020 are not fully comparable.



# Welcome to H1 2020

# The Management Team



**Werner Lanthaler** CEO



**Enno Spillner** CFO



**Craig Johnstone** COO

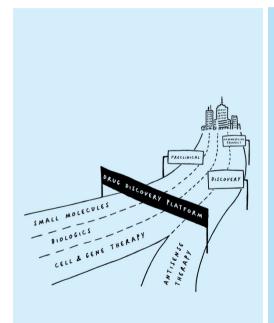


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### One direction – Growth and innovation for more precise medicine

H1 2020 - Highlights & Lowlights



### **Highlights**

- Business continuity fully maintained without significant negative impact despite COVID-19
- Multiple new & extended drug discovery and development alliances
- New long-term contract with US EPA for ADME-tox testing
- Commercial API supply for Zogenix
- Just Evotec Biologics strong roll-out momentum, J.POD®-construction progressing well
- Evotec GT Gene Therapy initiative started, with extension of alliance with Takeda
- Expansion into Antisense Therapies with Secarna Pharmaceuticals
- Broadening and acceleration of BRIDGE initiative and equity participations
- Initiation of "Campus Curie Toulouse" after acquisition of "Biopark By Sanofi SAS" (after period-end)
- COVID-19 biologics manufacturing with US Department of Defense (after period-end)

### Lowlights

Some delays in milestones in EVT Innovate



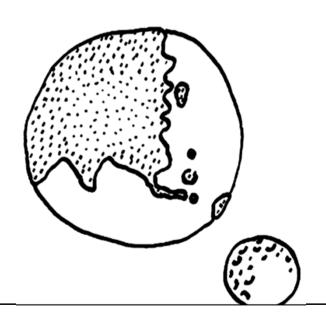
# **Agenda**

# Highlights

Financial performance H1 2020

Scientific and operational performance H1 2020

Guidance 2020





### Strong financials despite delayed milestones and COVID-19

Financials H1 2020 & FY 2020 Guidance

### Strong financial performance

- Group revenues from contracts with customers up 12% to € 231.0 m (H1 2019: € 207.1 m)
- Adjusted Group EBITDA<sup>1)</sup> decreased by 19% to
   € 47.3 m (H1 2019: € 58.2 m) mainly due to delayed
   revenues from milestones, fade out of Toulouse-related
   payments by Sanofi and lack of Italian R&D tax credits
- Increased investment into unpartnered R&D expenses of € 21.6 m (H1 2019: € 18.7 m)
- Robust strategic liquidity position of € 275.7 m
   (31 December 2019: € 320.0 m)

### Revenue and EBITDA Guidance confirmed<sup>2)</sup>; Unpartnered R&D updated

- Total Group revenues € 440 480 m
   (2019: € 446.4 m)<sup>3)</sup>
- Adjusted Group EBITDA € 100 120 m (2019: € 123.1 m)
- Due to promising investments in EVT Innovate, increase of guidance for unpartnered Group R&D expenses of approx. € 45 (previously: approx. € 40 m) / (2019: € 37.5 m)

<sup>1)</sup> Before contingent considerations, income from bargain purchase & excluding impairments on goodwill, other intangible & tangible assets as well as the total non-operating result

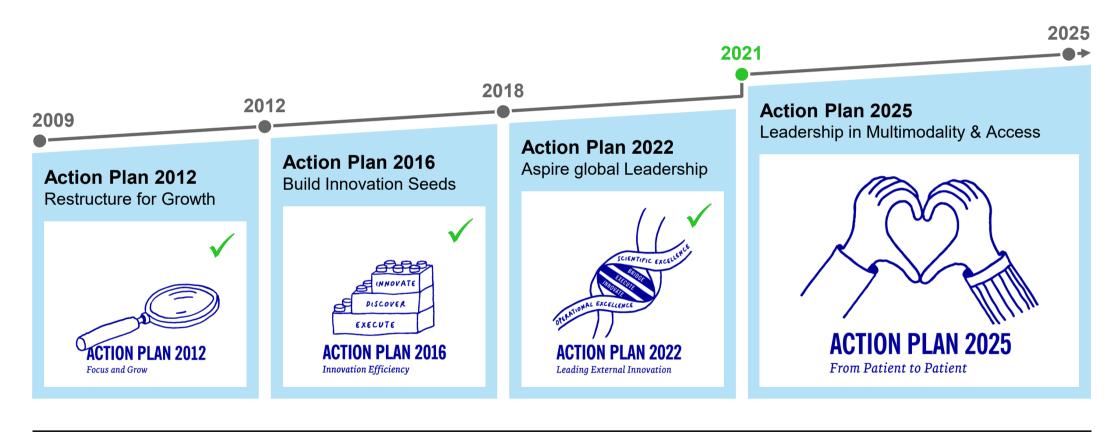
<sup>2)</sup> Despite: COVID-19; loss of Sanofi subsidy; ramping up J.POD® capacities

<sup>3)</sup> Projections are based on constant 2019 exchange rates



# "... just the beginning" - Ideally positioned for next growth level

Long-term strategy – Action Plan 2025

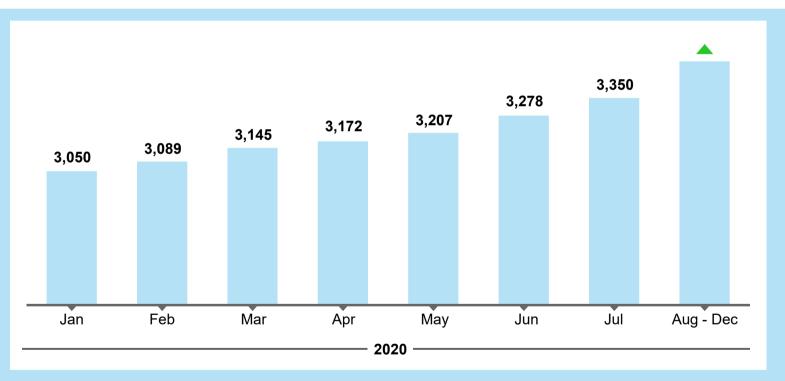




# Recruiting talent during crisis to secure capacity and growth

Development of global number of Evotec employees







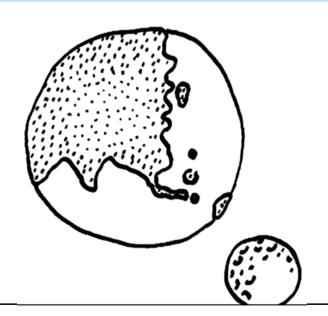
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# Solid financial performance

Condensed income statement H1 2020 - Evotec SE and subsidiaries

in € m <sup>1)</sup>			
	H1 2020	H1 2019	% vs. 2019
Revenues from contracts with customers	231.0	207.1	12
Gross margin	23.0%	30.8%	-
• R&D expenses	(29.8)	(29.3)	2
SG&A expenses	(36.5)	(29.9)	22
• Impairment of intangible assets and goodwill <sup>2)</sup>	-	(11.9)	_
• Other op. income (expenses), net	32.2	31.3	3
Operating result	18.9	24.0	(21)
Adjusted Group EBITDA <sup>3)</sup>	47.3	58.2	(19)
Net income	7.3	10.7	(32)

- Strong performance across all business lines despite loss of Sanofi payments (€ 7.5 m); Just – Evotec Biologics first-time H1 contribution (€ 16.3 m)
- Gross margin decreased mainly due to lower upfront, milestone and licence contribution (€ 7.8 m compared to H1 2019: € 19.1 m)
- Adjusted Group EBITDA negatively affected by delays in milestone contributions, fade out of the Toulouse-related payment from Sanofi and less R&D tax credits in Italy; FX on the positive with approx. € 1.7 m

PAGE 9

<sup>1)</sup> Differences may occur due to rounding

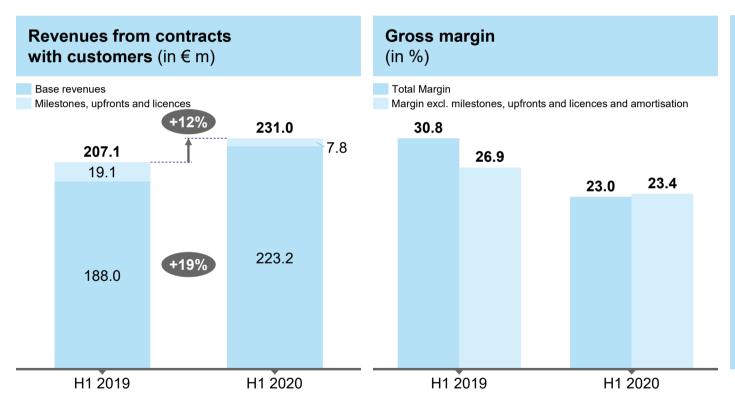
<sup>2)</sup> H1 2019: One-off impairment of intangible assets and good-will following termination of SGM-1019 programme with Second Genome

<sup>3)</sup> Before contingent considerations, income from bargain purchase and excl. impairments on goodwill, other intangible and tangible assets as well as the total non-operating result



# Growth in base revenues; Margin reflects delayed milestones in H1

Revenues & Gross margin overview



- >10% revenue growth due to strong performance in base business and Just – Evotec Biologics contribution (€ 16.3 m). FX positive with € 2.4 m.
- Lower total margin due to lower upfront, milestones and licences payments, and anticipated loss of payments from Sanofi for the Toulouse site
- Gross margins may be volatile due to the dependency of milestones – Evotec expects most H1 milestones only delayed but not lost



# Continued good performance in both segments

Segment information H<sub>1</sub> 2020 – Evotec SE and subsidiaries

in € m<sup>1)</sup>

	EVT Execute	EVT Innovate	Inter- segment elimination	Tran- sition <sup>2)</sup>	Evotec Group
Revenues	228.2	44.6	(51.0)	9.2	231.0
Gross margin	24.6	3.4	_	_	23.0%
• R&D expenses	(2.6)	(31.9)	(4.7)	_	(29.8)
• SG&A expenses	(29.7)	(6.8)	_	_	(36.5)
<ul> <li>Impairment of intangible assets and goodwill</li> </ul>	-	(11.9)	-	_	(11.9)
• Other op. income (expenses), net	8.1	24.1	_	_	32.2
Operating result	32.0	(13.1)	<del>-</del>	_	18.9
Adjusted EBITDA <sup>3)</sup>	58.2	(11.0)	-	_	47.3

- Revenue growth of 16% in EVT Execute reflects strong base business and Just – Evotec Biologics contribution of € 16.3 m
- Revenue growth of 8% in EVT Innovate driven by higher base revenues from multiple partners, whereas milestones decreased
- Adjusted EBITDA and operating result mainly influenced by lower R&D tax credits and delayed upfront, milestone and licence revenues as well as loss of Toulouse cost coverage

PAGE 11

<sup>1)</sup> Differences may occur due to rounding

<sup>&</sup>lt;sup>2)</sup> Not allocated to segments: Revenues from material recharges according IFRS 15

<sup>3)</sup> Before contingent considerations, income from bargain purchase and excl. impairments on goodwill, other intangible and tangible assets as well as the total non-operating result



# Good base business carries growth

Condensed income statement Q2 2020 – Evotec SE and subsidiaries

in € m <sup>1)</sup>		
	Q2 2020	Q2 2019
Revenues from contracts with customers	111.6	103.2
Gross margin	17.7%	31.1%
• R&D expenses	(14.7)	(14.9)
SG&A expenses	(19.3)	(15.1)
Impairment of intangible assets	-	(10.3)
<ul> <li>Impairment of goodwill</li> </ul>	-	(1.6)
• Other op. income (expenses), net	17.0	14.8
Operating result	2.8	5.0
Adjusted Group EBITDA <sup>2)</sup>	17.3	28.2
Net income	(9.8)	(2.4)

- Revenue growth driven by good performance in base business, despite loss of Sanofi payments (€ 7.5 m)
- Gross Margin influenced by milestone slippage, project mix effects and adjusted density of operations through COVID-19
- SG&A increased due to overall company growth and transactions (e.g. Evotec GT)
- Other operating income mainly influenced by R&D tax credits and reimbursed partnered R&D
- Consequently EBITDA lower than Q2 2019

PAGE 12

<sup>1)</sup> Differences may occur due to rounding

<sup>2)</sup> Before contingent considerations, income from bargain purchase and excl. impairments on goodwill, other intangible and tangible assets as well as the total non-operating result

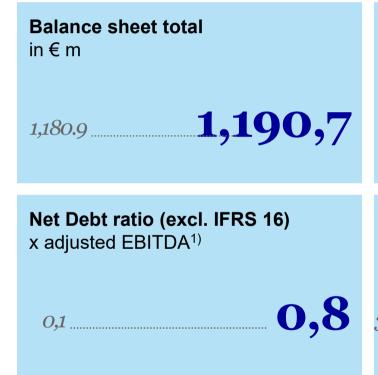


# Strong balance sheet and solid liquidity position

Balance sheet and liquidity – 31 Dec. 2019 versus 30 June 2020

**Equity Ratio** 

in %



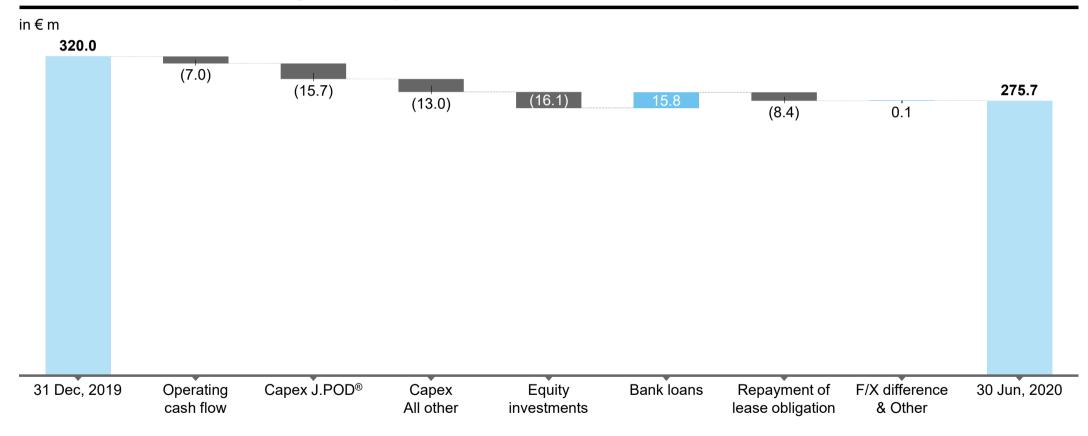


- Robust liquidity position despite significant capex and equity investments
- Strong balance sheet total
- Strong and stable equity ratio
- Conservative Net Debt ratio of 0.8 x adjusted EBITDA<sup>1)</sup>



# Increased Capex – preparing the ground for additional growth

Liquidity bridge H1 2020 vs YE 2019





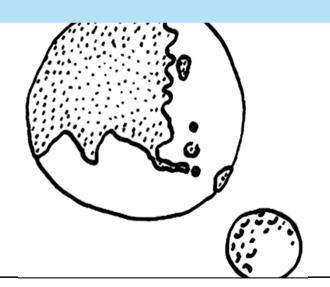
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### Strong performance in all business lines despite COVID-19

EVT Execute – Major achievements H1 2020

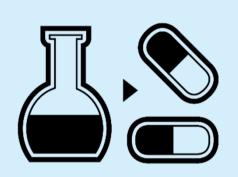


- Multiple new and extended drug discovery and development agreements (e.g. Amgen, Boston Pharma, two INDiGOs with Ildong, ...)
- Evotec GT, strong start, extended Takeda partnership
- Increasingly strong development business, including commercial drug substance development
- After COVID-19 slow-down, strong business performance at Cyprotex, highlighted with long-term EPA contract
- Multiple new partnerships for Just Evotec Biologics
- J.POD® on track for opening in H2 2021



### Integrated discovery-development continuum for quality & speed

**Evotec Development Services** 



### High quality and integrated operating model increases projects in development

- Integrated CMC (iCMC) offering includes Drug Substance (API) and Drug Product development and manufacturing from Phase I to commercial production
  - 2018: 24 iCMC active projects, >100 projects in total
  - 2020: >40 iCMC active projects, >200 projects in total
  - 5 NCEs<sup>1)</sup> smoothly entered INDiGO from Evotec-executed discovery projects in last 18m
  - Approx. 6 months saved through agility, problem-solving and planning efficiencies

### State-of-the-art technologies

Flexible capabilities and scientific excellence for API Chemistry and Pharmaceutical R&D of oral and inhalation dosage form

### **Authorised for commercial Drug Substance and Drug Product manufacture**

• Small-scale supplies with focus on orphan drugs, rare diseases and niche therapeutic indications e.g. Zogenix (US) for Fenfluramine, FINTEPLA® for Dravet & LGS syndromes



### Technology leadership drives strong market growth

**Evotec ADME-tox and DMPK Services** 



### **Continued high-quality expansion**

- Continued increase in capacity and throughput and 8% revenue growth in H1 2020 (vs H1 2019) – despite COVID-19 impact on customers in Q2
- Increase in integrated discovery and development projects leveraging bespoke Cyprotex assays to assess development risks

### Driving scientific development through technology and R&D

- 5 peer-reviewed articles published in H1 2020, especially in safety assessment
- Focus on high-throughput transcriptomics R&D for toxicology prediction (EvoTox)

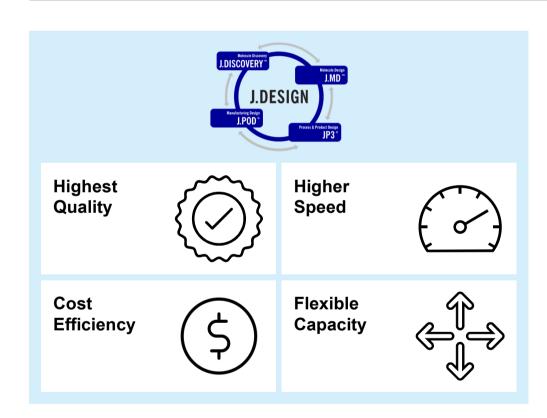
### **New Strategic relationships**

- New contract with the US EPA worth up to \$ 13 m over 5 years
- Continued investment driving growth of scope of existing strategic partnerships



# Better biologics with next-generation technologies

Just – Evotec Biologics Services

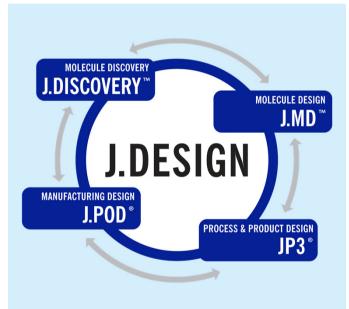


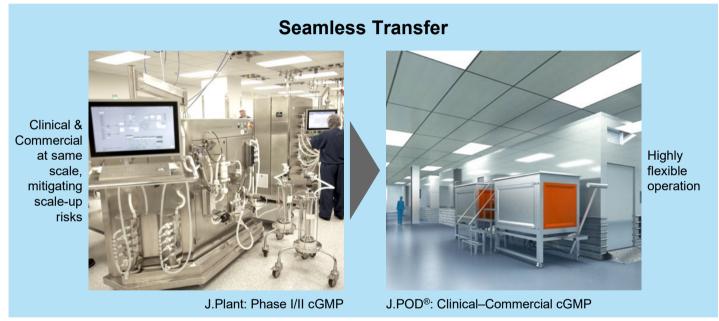
- Significant scientific synergies and cross selling within Evotec Group through step into biologics
- Multiple new contracts e.g. with Advanced BioScience Laboratories, Biocon, MSD, OncoResponse, Teva, Ology, Department of Defense (US)
- Platform with Al-based methodology to create Humanoid
   Antibody Libraries HAL initiated



# Clinical and commercial GMP manufacturing

J.POD® – Flexible, Clinical and Commercial Manufacturing Design



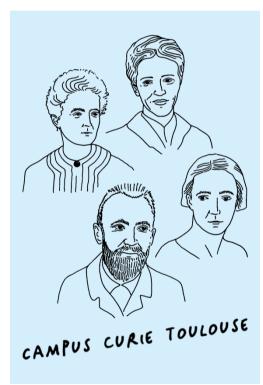


Production from a few kilos to metric tons in the same facility fully operational in H2 2021



# Campus Curie Toulouse secures essential growth opportunity

"Campus Curie Toulouse" - Acquisition of "Biopark by Sanofi" in Toulouse









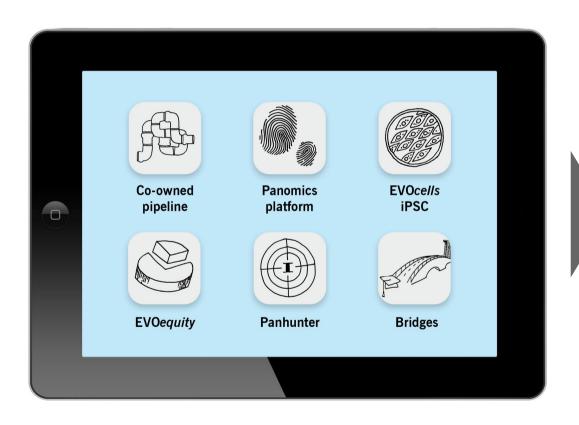


- Expansion in Toulouse is an important part of overall growth strategy – More than 50 third-party customers
- Acquisition of site from Sanofi ("Biopark by Sanofi") secures capacity and flexibility for longterm growth
- 60,000m² of state-of-the-art scientific and tertiary facilities
- Currently >600 employees at Toulouse site with space to grow to >1,000
- Site will be renamed to "Campus Curie Toulouse"



# "...just the beginning" of EVT Innovate

EVT Innovate - Major achievements H1 2020



- Good pipeline progress despite certain COVIDrelated delays, e.g. Bayer, Exscientia, JingXin)
- "QRbeta" initiated and accelerated within Evotec
- Global health as an important platform element and increasing portfolio (Chikungunya, Tuberculosis, COVID-19, ...)
- Antibiotic project in-licenced from Resolute;
   CARB-X funding (after period-end)
- Modality expansion into Antisense with Secarna
- Launch of Autobahn Labs and strategic collaboration with UCLA
- Increasingly important equities (Cajal, leonnanodrugs, panCELLa, QUANTRO)



# Portfolio across all modalities steadily growing

Our co-owned pipeline of assets

### **Number of projects** (owned/co-owned)

		Small molecules		
	Biologics			
	Gene & Cell therapies	2.0.09.00		
Discovery	>10	>10	>50	
Pre-clinical	3	10	15	
Clinical	_	_	15	
Example	iPSC derived beta cell therapy	HBV Cure immune modulation	P2x3 – A pipeline in a molecule	



# Fully invested pipeline, gaining visibility

Overview & Recent Highlights

### • Bayer-Evotec P2X3 alliance

- Preparation of Phase II b in refractory and/or unexplained chronic cough ongoing
- Start of Phase II in other high-value indications expected within next 12 - 18 months
- Jingxin: EVT 201
  - Phase III trial in China initiated
- Exscientia
  - Developed an A2A inhibitor for the treatment of oncological indication; start of Phase I expected for end of 2020

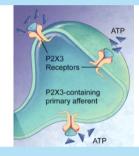
	Molecule	Therapeutic Area/Indication	Partner	Discovery	Pre-clinical	Phase I	Phase II	Phase
	EVT201	Insomnia (GABA-A)	<b>東新貨車</b>					
	BAY-1817080	Chronic cough (P2X3)	<b>⊕</b>					
	CT7001	Oncology (CDK7)	Carrick					
	CT7001	Oncology (CDK7)	Carrick					
	EVT401	Immunology & Inflammation (P2X7)	th names					
=	BAYxxx	Gynecology	<b>⊕</b>					
Clinical	BAYxxx	Multiple indications	<del>(1)</del>					
ច	BAY2328065	Gynecology	<del>(1)</del>					
	BI 894416	Asthma (not disclosed)	Backringer Ingellatin					
	BI 860585	Oncology (mTORC1/2)	Bockringer      Republic in					
	TPM203	Pemphigus Vulgaris (not disclosed)	Topas Therapeutics					
	DSP-1181	Obessive-compulsive disorder (5-HT1A)	Exscientia					
	CNTX 6016	Pain (CB2)	Bockringer					
T	EVT894	Chickungunya (Antibody)	SANOFI 3					
	BAYxxx	Endometriosis (not disclosed)	<del>(1)</del>					
	EVT801	Oncology (VEGFR3)	SANOFI 🗳					
=	APN411	Oncology – Immunotherapy	SANOFI APEIRON					
nice	EXS21546	Oncology (various programmes)	Exscientia					
Pre-clinical	GLPGxxxx	Fibrosis (not disclosed)	Culipages					
Ē	BAYxxxx	Nephrology (not disclosed)	<b>+</b>					
	QRB001	Metabolic – Diabetes (not disclosed)	QRbeta					
	BMSxxxx	Neurodegeneration (not disclosed)	Pristol Myers Squibb'					
	EVTxxxx	CNS, Metabolic, Pain	>10 further programmes					
_	Various ND1)	Nephrology	AstraZeneca 2					
	ND <sup>1)</sup>	Nephrology	VIFOR PHARMA					
	ND <sup>1)</sup>	PCOS	↑ celmatix					
	INDY inhibitor	Metabolic	State .					
	Various	Oncology	♠ Bristol Myers Squibb*					
	ND <sup>1)</sup>	Oncology	The Mark Foundation' A for Cancer Research					
	ND <sup>1)</sup>	Oncology – Colorectal cancer	<b>€</b> indivumed					
	ND <sup>1)</sup>	Oncology – DNA damage response	BREAKPOINT 1					
	ND <sup>1)</sup>	Novel antibiotics	HELMHOLTZ					
2	ND <sup>1)</sup>	Novel antibiotics	S GARDP					
Discovery	ND <sup>1)</sup>	Anti-bacterial	FORGE					
Sc	TargetPicV	Antiviral	petralia 🕀					
_	Various	Anti-infectives	•votec >5 programmes					
	Various	All indications	● ⊕ \$1.4000 M Letter ●					
	ND <sup>1)</sup>	Dermatological diseases	& almirall facio					
	ND <sup>1)</sup>	Facioscapulohumeral Dystrophy						
	Various	Immunology & Inflammation – Tissue fibrosis	(Pare)					
	Various	Fibrotic disease	Fibrocor Therap./ Galapagos					
	Various ND <sup>1)</sup>	Immunology & Inflammation	(H)					
	ND <sup>1)</sup>	Inflammatory	№ Aeovian					
	ND <sup>1)</sup>	Cancer	Connector					



### Phase II proof-of-concept results support best-in-class potential

P2X3 - BAY1817080 - Proven mechanism - Safe & well tolerated - Efficacious after 1 week

### P2X3 Mechanism of action



### Very Good safety profile of BAY1817080

- Overall BAY1817080 associated with low rates of Aes; almost no difference to placebo; No SAE was reported with BAY1817080 treatment
- All taste-related AEs were mild in severity and resolved after cessation of therapy
- Cumulative taste related AEs reported after the highest dose of treatment" (21% are cumulative across doses and depict worst case)

### Awake cough counts versus placebo (%)

Reduction in cough count versus placebo compares well with competitor data in other clinical trials

### **Treatment duration**

- Bayer BAY1817080 (n=40) 1 week
- Merck Gefapixant (n=252) 12 weeks
- Shionogi S-600918 (n=31) 2 weeks
- Bellus BLU-5937 (n=62) 16 days

Benefits were seen after **1 week** of each dose, even though BAY1817080 only reached steady-state plasma levels after ≈5 days

# Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline. Figure 3. Mean relative change in cough severity (VAS) versus baseline.

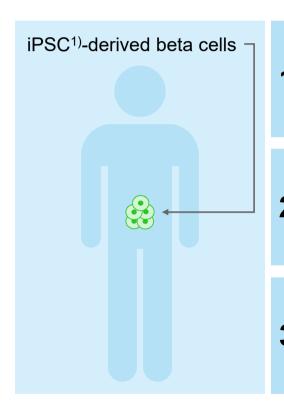
- Clear next development steps
- Multiple indications targeted





### Beta cell therapy – the new standard of care

**QRbeta Therapeutics** 



### Tremendous therapeutic & commercial opportunity

- Potential to develop a cure for insulin-dependent diabetic patients
- "Edmonton protocol"2) provides unique clinical PoC

### Excellent foundation to lead the beta cell therapy field

- Comprehensive data package including long term in vivo efficacy
- Beta cell product ready to enter IND-enabling studies

### Two-product strategy to maximise value

- Encapsulated cells with start of clinical testing expected in 2022
- Infused immuno-invisible cell product secures life cycle management

<sup>1)</sup> Induced pluripotent stem cells



## Creating important footprint in infectious disease

Focus areas for long-term value creation

### **Viral infections**

- Evotec supporting NIH-led initiative Therapeutic Interventions and Vaccines ("ACTIV")
- Evotec leading "COVID R&D" pre-clinical repurposing
- Kara Carter, EVP Infectious
   Disease of Evotec appointed as
   President of the International
   Society of the Antiviral Research
   (ISAR)

### **Antimicrobial**

- Several partnerships to discover novel antibiotics (GARDP, Forge, Lygature (GNA-Now), ...)
- CARB-X funding for development of a novel broad spectrum antibiotic project in-licensed from Resolute Therapeutics (after period-end)

### Global health

- Several new TB initiatives (e.g. PAN-TB, ERA4TB)
- Alliance with Liverpool School of Tropical Medicine (LSTM)



### Creating the next major classes of antibacterial drugs

Partnership between Evotec, Resolute Therapeutics, and CARB-X

- Global antibiotics market:
   \$ 45 bn in 2018 and expected to reach \$ 62 bn by 2026<sup>1)</sup>
- Huge imbalance of demandsupply of antibiotics
- WHO lists antimicrobial resistance among Top-10 threats to global health<sup>2)</sup>

- Evotec received award of up to \$ 8.4 m for development of novel broadspectrum antibiotic
- Gram-positive and Gram-negative coverage, engaging well-validated antibacterial targets through novel MoA
- Programme was in-licensed to Evotec from Resolute Therapeutics in exchange for an upfront and success-based milestone payments
- Evotec retains right to take over the project at a pre-agreed value inflection point and continue the development with other potential clinical and marketing partners







PAGE 28

<sup>1)</sup> According to a report by Grand View Research from February 2019

<sup>&</sup>lt;sup>2)</sup> https://www.who.int/news-room/feature-stories/ten-threats-to-global-health-in-2019



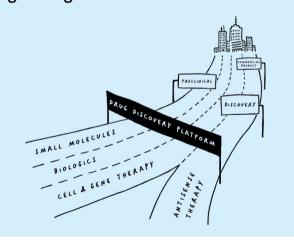


# Partnership to build antisense pipeline

Evotec and Secarna

# Further expansion of multimodality "Autobahn"

Global antisense & RNAi therapeutics market ~\$ 2 bn by 2025, growing at a CAGR of 7.5%<sup>1)</sup>



### Perfect match of capacities and capabilities

- Joint strategic multi-target drug discovery alliance
- Secarna provides proprietary LNAplus<sup>™</sup> antisense molecules; Evotec responsible for further development and subsequent partnering
- Projects co-owned
- Evotec's partners can access antisense therapeutics

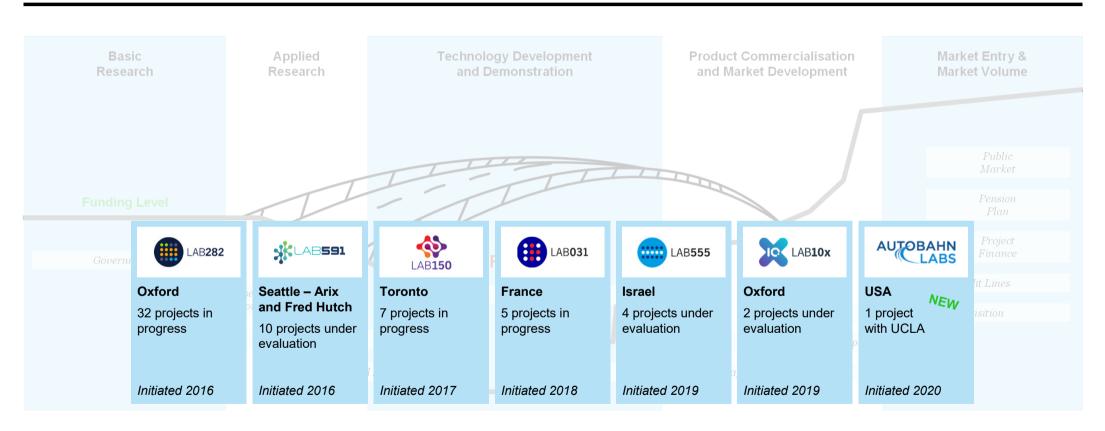
If you would like to learn more about ASO and the partnership between Evotec and Secarna, please see our DDIN<sup>2)</sup>

<sup>2)</sup> https://www.evotec.com/f/a39c9a2de472bf7f914b2969b7cd7539.pdf



# BRIDGEs to link academia with industry continue roll-out

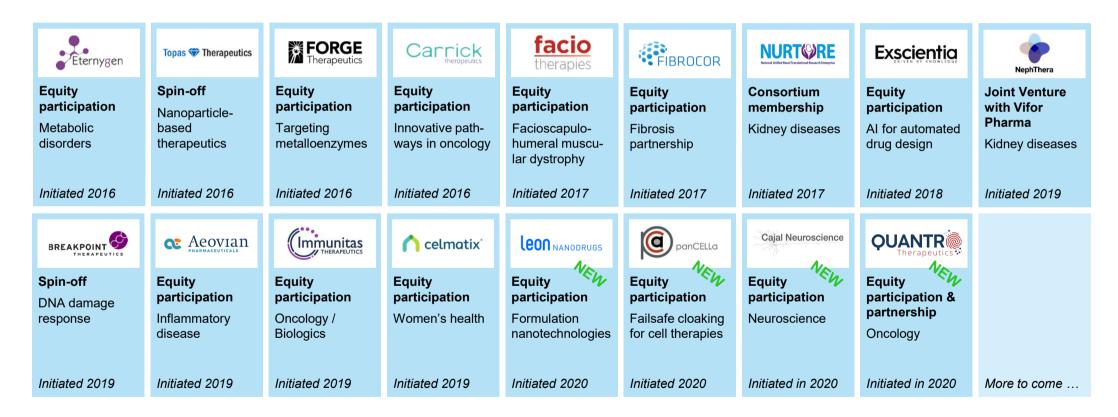
Long-term optionality with efficient translation





# Technology, platform and R&D driven investments

Equity participations for co-owned pipeline is expanding





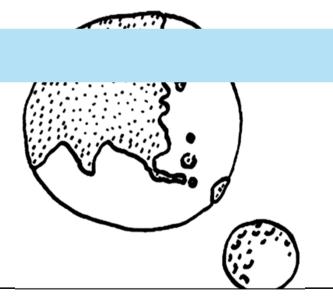
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# Strong news flow to be continued in H2 2020

Overview



### **EVT Execute**

• New integrated service alliances in drug discovery & development

### **EVT Innovate**

- New clinical initiations and progress of co-owned pipeline
- New co-owned partnerships

### **EVT Equity & BRIDGES**

- Initiation of new BRIDGEs
- New operational ventures



# Revenues and profits confirmed; higher investments in R&D

Guidance 2020

1	Good top- line growth	<ul> <li>Total Group revenues expected to range from € 440 – 480 m, based on constant 2019 exchange rates, despite loss of € 20 m payment from Sanofi, and certain COVID-19 challenges<sup>1)</sup></li> </ul>
2	Strong EBITDA	<ul> <li>Adjusted Group EBITDA<sup>2)</sup> expected to be in the range of € 100 – 120 m, at comparable level as in 2019, despite loss of € 20 m payments from Sanofi, significant ramping up J.POD<sup>®</sup> capacities, and certain COVID-19 challenges</li> </ul>
3	Focused R&D investments <sup>3)</sup>	<ul> <li>Unpartnered Group R&amp;D expenses of approx. € 45 (previously approx. € 40 m)</li> </ul>

PAGE 34

<sup>1)</sup> Given current global insecurities, a likely negative impact from the ongoing Corona pandemic is already estimated within the introduced guidance for revenues and adjusted EBITDA

<sup>2)</sup> Before contingent considerations, income from bargain purchase & excl. impairments on goodwill, other intangible & tangible assets as well as the total non-operating result

<sup>3)</sup> Evotec focuses its guidance and upcoming reporting on the "unpartnered R&D" part. ID-related R&D expenses will be fully reimbursed by its partner Sanofi ("partnered R&D").



# **Upcoming important dates**

Financial calendar 2020

Annual Report 2019	<b>1</b>	26 March 2020
Quarterly Statement Q1 2020	<b>V</b>	14 May 2020
Virtual Annual General Meeting 2020	<b>V</b>	16 June 2020
Half-year 2020 Interim Report	<b>V</b>	12 August 2020
Quarterly Statement 9M 2020		12 November 2020





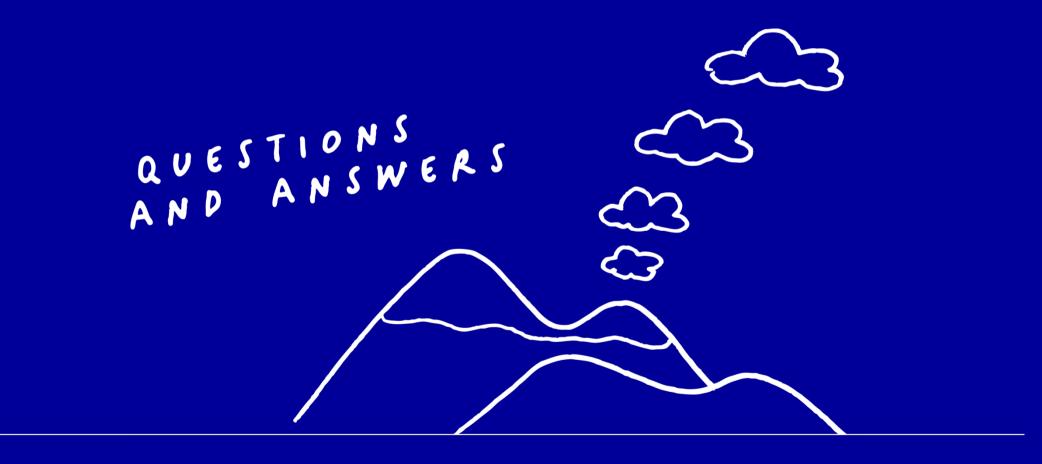
WE'D LOVE TO SEE YOU FACE-TO-FACE ...

RIGHT NOW, WE HAVE TO WAIT.

We will switch to virtual

# **CAPITAL MARKET DAY ON 19 NOVEMBER 2020**







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