

... just getting started
First quarter 2019

Forward-looking statement

Information set forth in this presentation contains forward-looking statements, which involve a number of risks and uncertainties. The forward-looking statements contained herein represent the judgement of Evotec as of the date of this presentation. Such forward-looking statements are neither promises nor guarantees, but are subject to a variety of risks and uncertainties, many of which are beyond our control, and which could cause actual results to differ materially from those contemplated in these forward-looking statements. We expressly disclaim any obligation or undertaking to release publicly any updates or revisions to any such statements to reflect any change in our expectations or any change in events, conditions or circumstances on which any such statement is based.

Note:

The 2018 and 2019 results are not fully comparable. The difference stems from the acquisition of Evotec ID (Lyon) SAS, effective 01 July 2018. The results from Evotec ID (Lyon) SAS are only included from 01 July 2018 onwards.

The accounting policies used to prepare this interim information are the same as those used to prepare the audited consolidated financial statements for the year ended 31 December 2018, except for the adoption of IFRS 16 as of 01 January 2019. From 01 January 2019 onwards, Evotec applies IFRS 16.

Welcome to Q1 2019

The Management Team



Werner Lanthaler
CEO¹⁾



Enno Spillner
CFO¹⁾



Craig Johnstone
COO¹⁾



Cord Dohrmann
CSO¹⁾

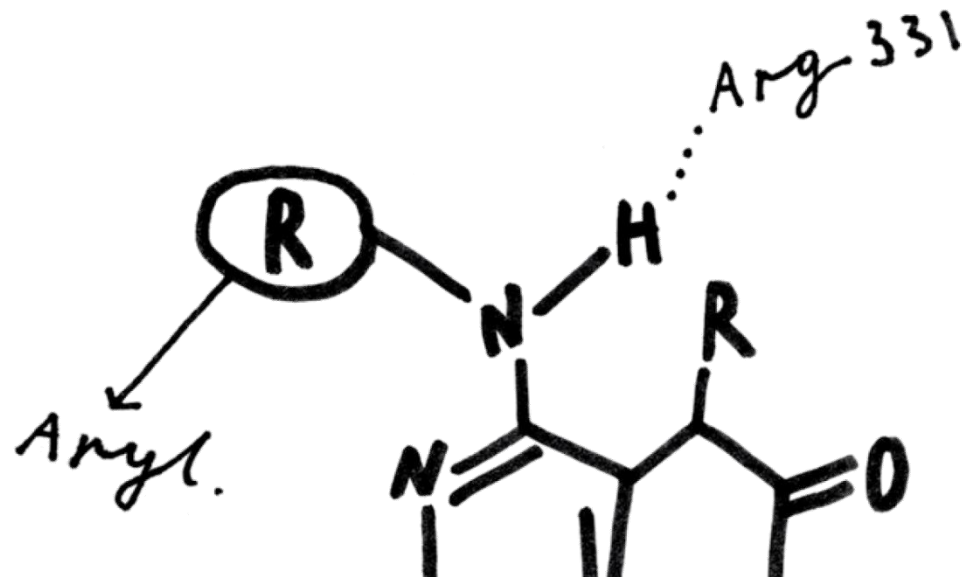
Agenda

Highlights Q1 & Strategy

Financial performance

Scientific and operational performance

Guidance & Next steps



Very good scientific and operational progress

Q1 2019 – State of play

- Multiple new and extended drug discovery and development agreements
- Important milestone achievements, good progress with co-owned pipeline
- Licence agreement with Galapagos in fibrosis
- Agreement with The Mark Foundation in immuno-oncology based on Target*AlloMod*
- Strategic collaboration in colorectal cancer with Indivumed (after period-end)
- Anti-infective research alliances with Helmholtz (HZI) and GARDP¹⁾
- Participation in further financing rounds of Eternigen and Exscientia
- Conversion into European Company (SE) effective 29 March 2019
- Full repayment of debt bridge facility (€ 140 m) (last tranche after period-end)

Strong start and good underlying indications for '19

Financials Q1 2019 & FY 2019 Guidance

Strong financial performance

- Group revenues from contracts with customers up 27% to € 103.8 m (Q1 2018: € 81.6 m¹⁾)
- Adjusted Group EBITDA²⁾ up 114% to € 30.0 m (Q1 2018: € 14.0 m)
- Unpartnered R&D expenses of € 8.1 m (Q1 2018: € 4.6 m)
- Strong liquidity of € 141.6 m (31 December 2018: € 149.4 m)

Guidance 2019 confirmed

- Approx. 10% growth in Group revenues from contracts with customers without revenues from recharges (2018: € 364.0 m³⁾)
- Approx. 10% adjusted Group EBITDA²⁾ growth (2018: € 92.0 m⁴⁾)
- Unpartnered R&D expenses of € 30-40 m (2018: € 22.9 m)

¹⁾ 2018 data including reclasses of recharges according to IFRS 15

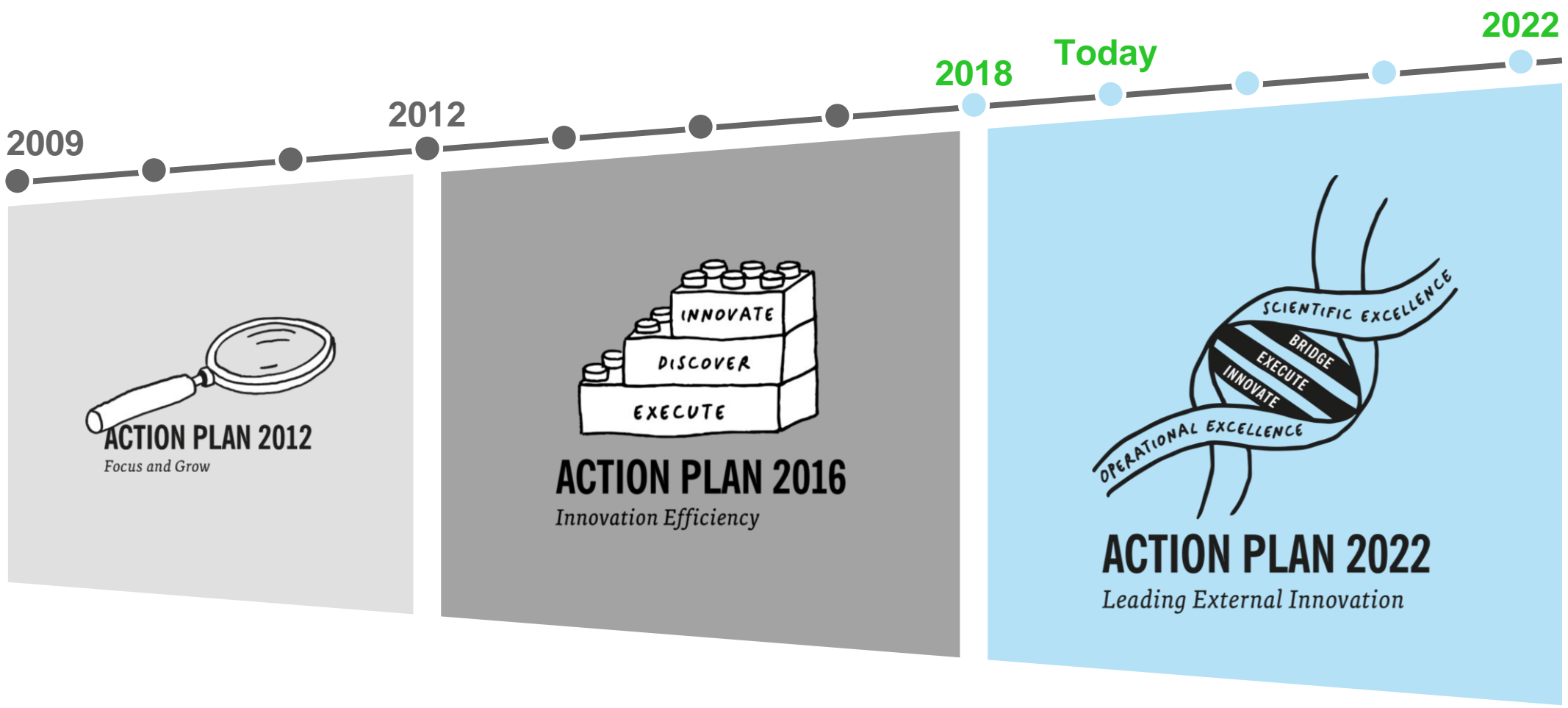
²⁾ Before contingent considerations, income from bargain purchase & excluding impairments on goodwill, other intangible & tangible assets as well as the total non-operating result

³⁾ 2018 total revenues excluding revenues from recharges according to IFRS 15

⁴⁾ 2018 total adjusted Group EBITDA excluding € 3.5 m one-off effects in 2018

All moves follow consistent long-term strategy

“Action Plan 2022 – Leading External Innovation”



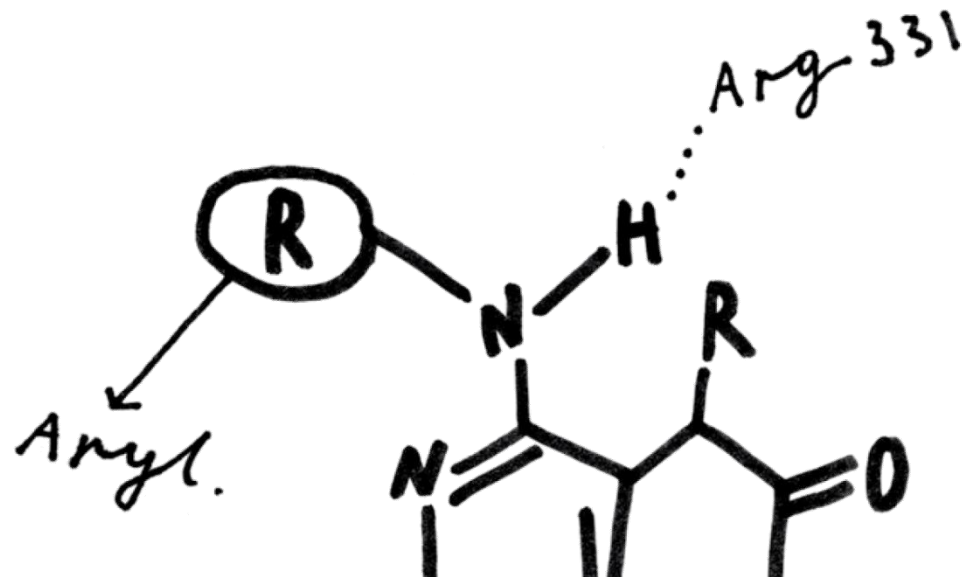
Agenda

Highlights Q1 & Strategy

Financial performance

Scientific and operational performance

Guidance & Next steps



Strong base business and important milestones

Condensed income statement Q1 2019 – Evotec SE and subsidiaries

in € m¹⁾

	Q1 2019	Q1 2018	% vs 2018
Revenues from contracts with customers ²⁾	103.8	81.6	27%
Gross margin ²⁾	30.5%	22.6%	–
• R&D expenses	(14.4)	(4.6)	211%
• SG&A expenses	(14.8)	(13.3)	11%
• Other op. income (expenses), net	16.5	6.0	178%
Operating result	19.1	6.5	192%
Adjusted Group EBITDA³⁾	30.0	14.0	114%
Net income	13.1	3.5	278%

- Revenue growth mainly due to strong performance in base business and milestone contributions
- Gross margin Q1 2019 impacted by better base margins, higher milestone contributions, and favourable FX effects
- Unpartnered R&D expenses of € 8.1 m (€ 4.6 m)
- Other operating income up due to reimbursement of ID expenses and increased R&D tax credits
- Adjusted Group EBITDA in Q1 2019 positively affected by IFRS 16 (€ 3.1 m)

¹⁾ Differences may occur due to rounding

²⁾ 2018 data including reclasses of recharges according to IFRS 15

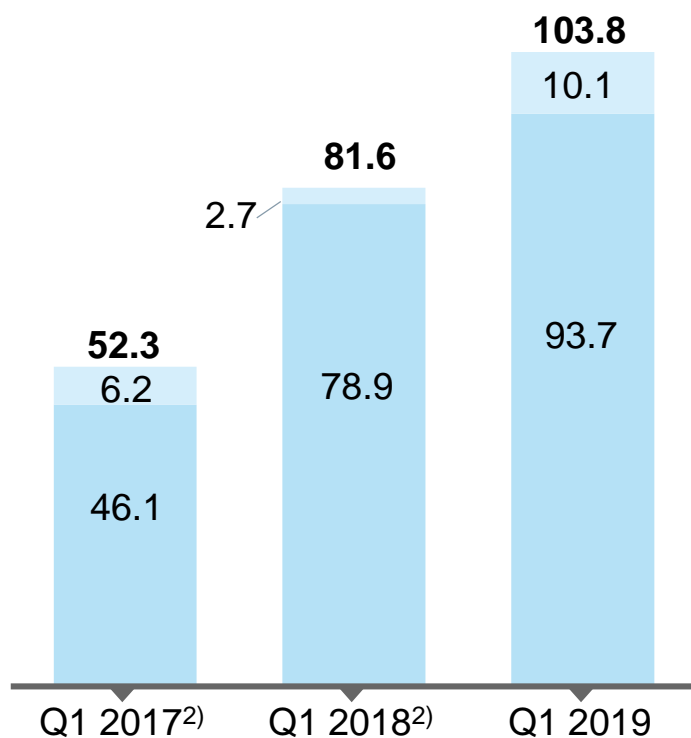
³⁾ Before contingent considerations, income from bargain purchase and excl. impairments on goodwill, other intangible and tangible assets as well as the total non-operating result

Continued growth path at strong margin

Revenues & Gross margin overview

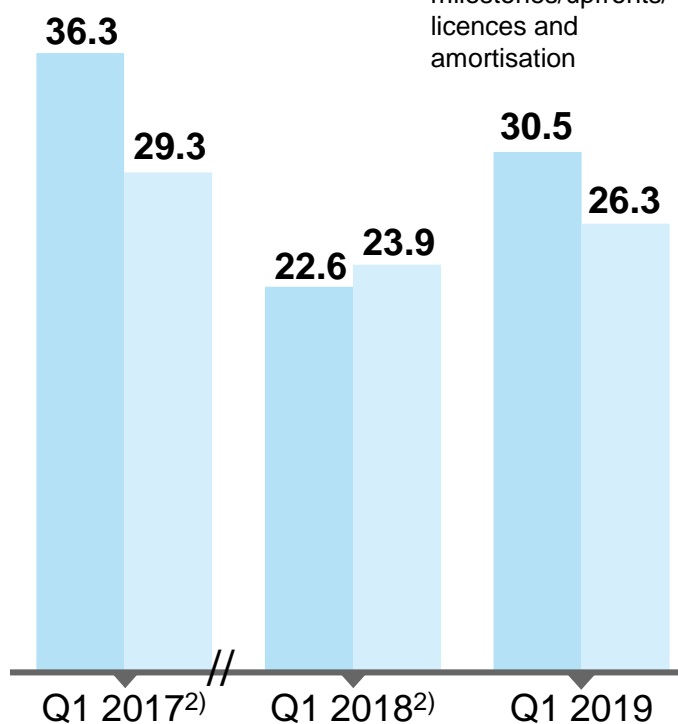
Revenues from contracts with customers (in € m)

■ Base revenues
■ Milestones/upfronts/licences



Gross margin¹⁾ (in %)

■ Total Margin
■ Margin excl. milestones/upfronts/licences and amortisation



- Revenue growth due to strong performance in base business and positive milestone contributions (e.g. Bayer, Boehringer Ingelheim)
- Favourable impact on gross margin following milestone contributions, higher margins in some business lines, and positive FX effects (1.5%-points)
- Gross margins from Q1 2018 onwards represent a different business mix and are affected by increased amortisation resulting from the PPA of acquisitions

Both segments fully on strategy

Segment information Q1 2019 – Evotec SE and subsidiaries

in € m¹⁾

	EVT Execute	EVT Innovate	Inter- segment elimination	Not allocated²⁾	Evotec Group
Revenues	100.3	18.8	(18.8)	3.5	103.8
Gross margin	29.0%	24.8%	–	–	30.5%
• R&D expenses	(0.1)	(16.3)	2.0	–	(14.4)
• SG&A expenses	(12.0)	(2.8)	–	–	(14.8)
• Other op. income (expenses), net	4.8	11.7	–	–	16.5
Operating result	21.8	(2.7)	–	–	19.1
Adjusted EBITDA³⁾	32.3	(2.3)	–	–	30.0

- Revenue growth in EVT Execute driven by strong performance in the base business
- Gross margin in EVT Execute driven by high-margin base business
- Increase in R&D expenses in EVT Innovate both in unpartnered and partnered R&D according to strategy

¹⁾ Differences may occur due to rounding

²⁾ Revenues in the segments consist of revenues from contracts with customers without revenues from recharges as those are not of importance for the management to assess the economic situation of the segments.

³⁾ Before contingent considerations, income from bargain purchase and excl. impairments on goodwill, other intangible and tangible assets as well as the total non-operating result

Relevant impact of new IFRS 16 on balance sheet

Balance sheet and liquidity – 31 March 2019 versus 31 December 2018

- Balance sheet total € 880.8 m (31 December 2018: € 771.9 m without IFRS 16)
 - Increase in property, plant and equipment following capitalisation of operating leases as fixed assets (€ 100.3 m) (IFRS 16 application)
 - Higher non-current assets due to increase in R&D tax receivables
 - Loans and finance leases significantly affected by first-time application of IFRS 16 (€ 102.3 m)
 - Decrease in non-current liabilities due to lower contract liabilities
- Net Debt ratio of 0.8%
- Strong equity ratio of 50.9% (31 December 2018: 55.0%)
- Strong liquidity of € 141.6 m (31 December 2018: € 149.4 m)

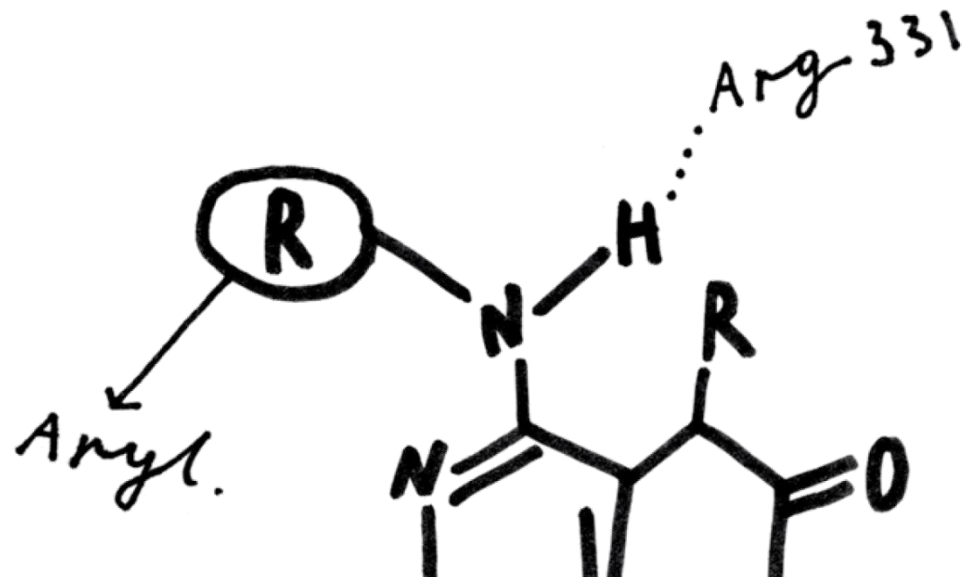
Agenda

Highlights Q1 & Strategy

Financial performance

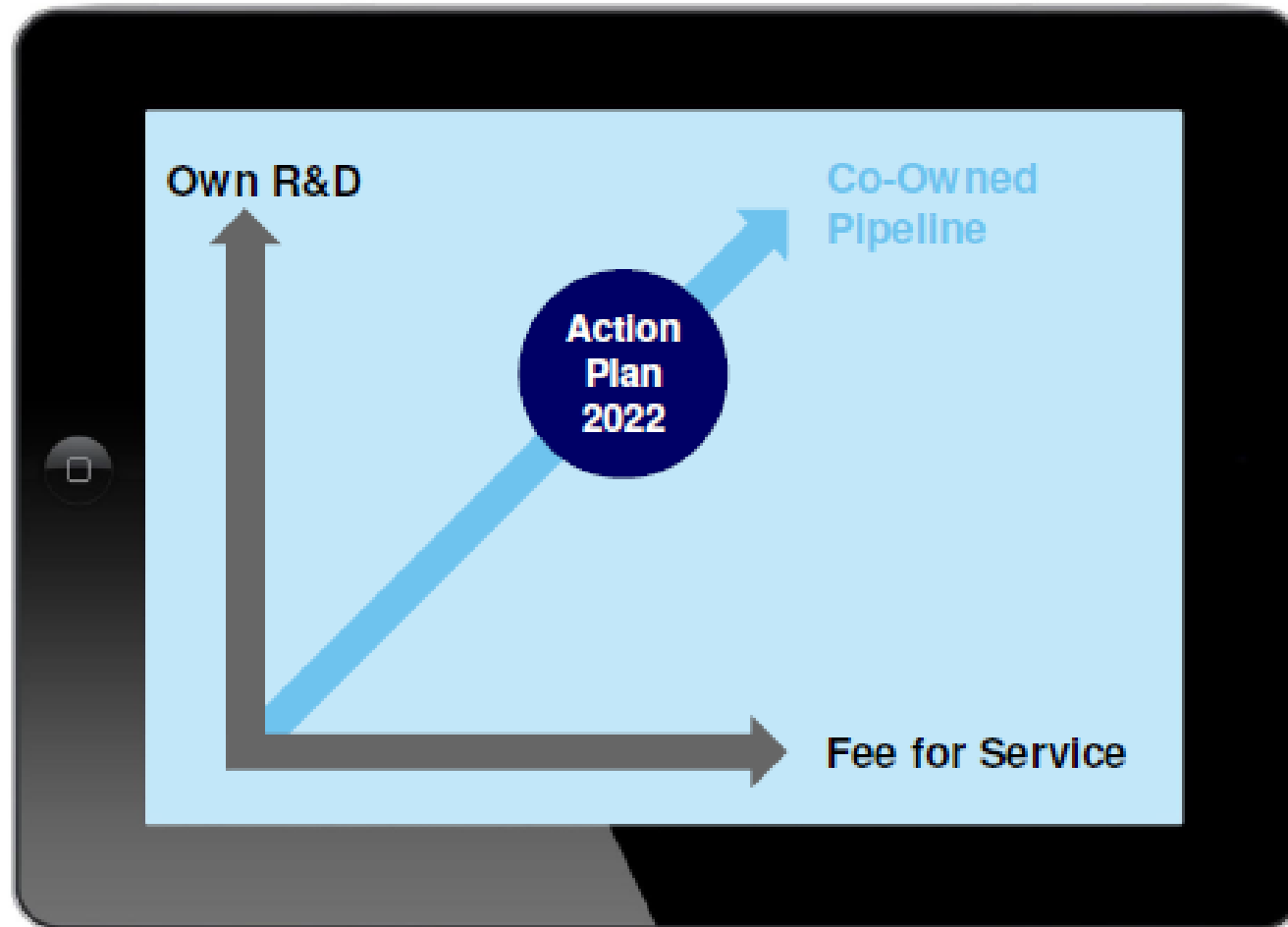
Scientific and operational performance

Guidance & Next steps



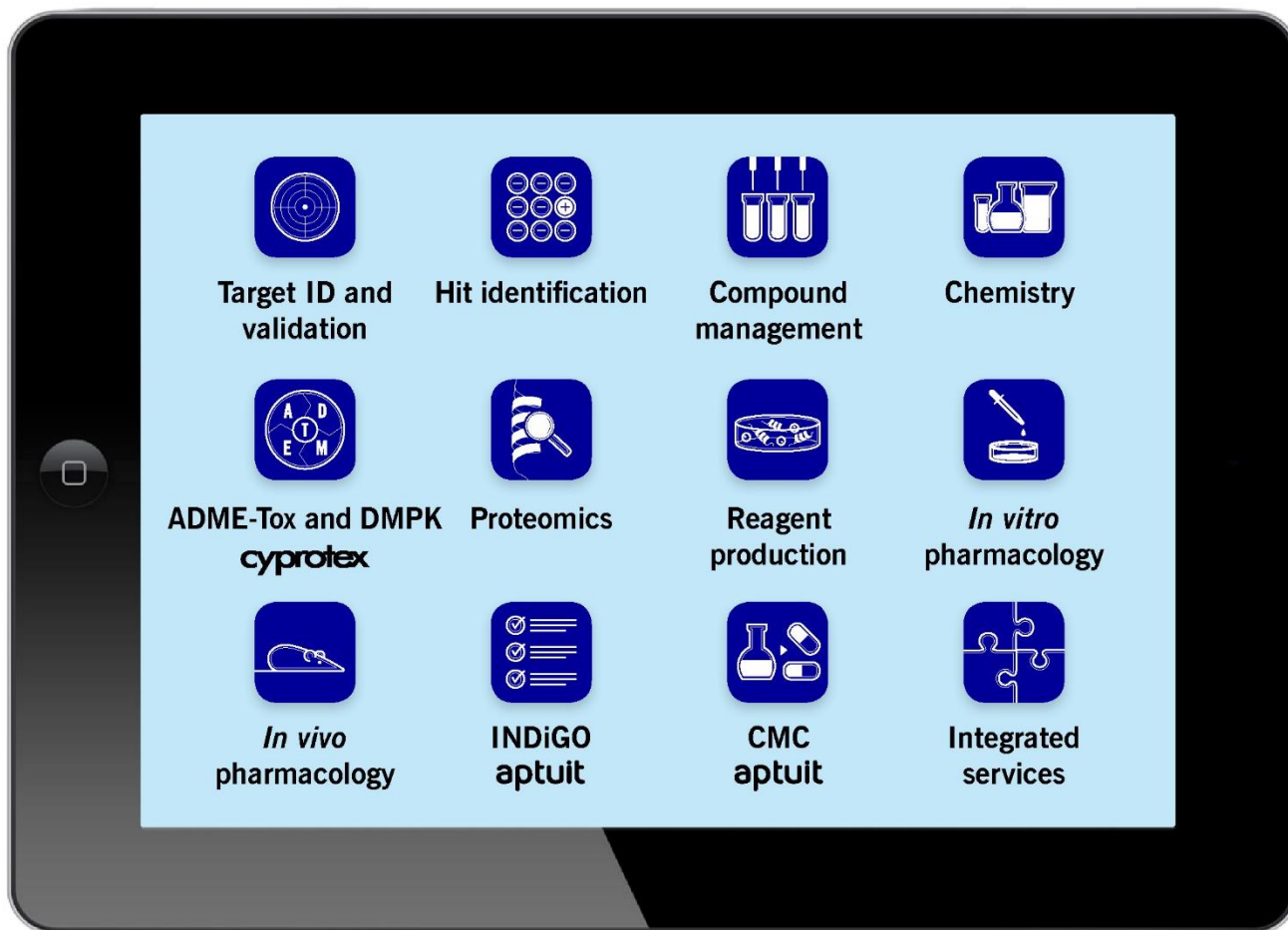
ONE fully integrated platform

Unique business model



Operational for our > 200 partners

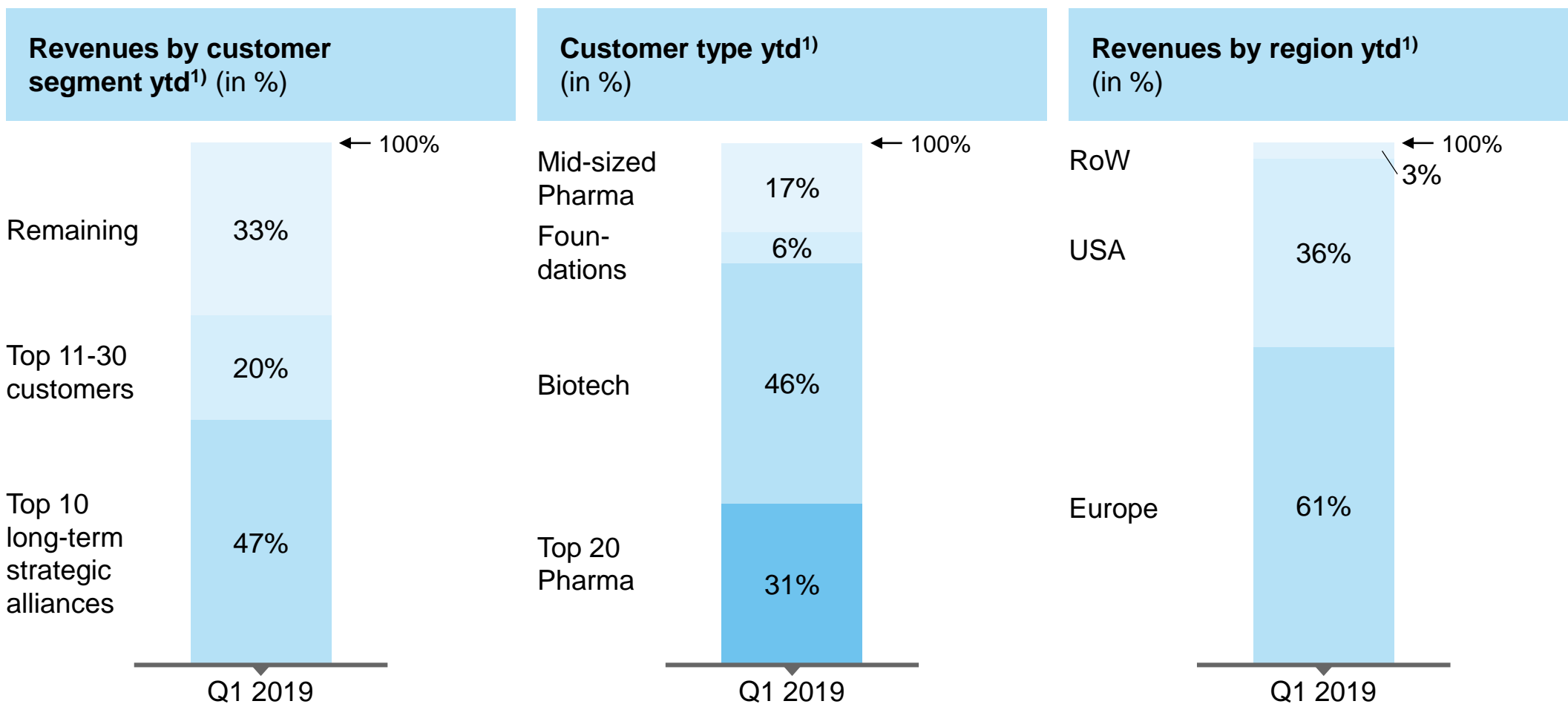
EVT Execute – Major achievements Q1 2019



- Multiple new drug discovery and development agreements
- Excellent scientific progress driving expansion of existing partnerships
- Strong business performance and efficiency improvements across all business lines and sites (Evotec, Aptuit, Cyprotex, consolidation of Basel)
- Robust pipeline of INDiGO projects including transitions from Evotec-conducted discovery

Strong and well-balanced global customer mix

EVT Execute – Selected KPIs Q1 2019



Acceleration of science across various ventures











































EVT Innovate – Major achievements Q1 2019



- Good pipeline progress, e.g. with Phase II in Chronic Cough (Bayer)
- Licence agreement with Galapagos in fibrosis
- Driving anti-infective innovation through alliances with Helmholtz and GARDP¹⁾
- Strategic oncology agreements (The Mark Foundation; Indivumed)
- BRIDGE expanding (e.g. further projects selected in LAB150)

Strong progress in fully invested pipeline

Partnership portfolio – Highlights in Q1 2019 marked in green

	Molecule	Therapeutic Area/Indication	Partner	Discovery	Pre-clinical	Phase I	Phase II
Clinical	EVT201	CNS – Insomnia					
	BAY-1817080	Chronic cough					
	ND ¹⁾	Chronic cough					
	SGM-1019 ²⁾	Inflammation (NASH)					
	EVT401	Immunology & Inflammation					
	Various	Women's health – Endometriosis					
	Various	Women's health – Endometriosis					
	Various	Women's health – Endometriosis					
	CT7001	Oncology					
	Various	Respiratory					
ND ¹⁾	Oncology	 					
Pre-clinical	ND ¹⁾	Immunology & Inflammation					
	ND ¹⁾	Pain					
	Various	Women's health – Endometriosis					
	EVT801	Oncology					
	TargetImmuniT	Oncology – Immunotherapy	 				
	ND ¹⁾	Oncology (+ several discovery programmes)					
	ND ¹⁾	Fibrosis					
	Various	Anti-infectives	 >5 programmes				
Various	CNS, Metabolic, Pain & Inflammation	>10 further programmes					
Discovery	Various ND ¹⁾	Nephrology					
	Various ND ¹⁾	Immunology & Inflammation					
	Various ND ¹⁾	Nephrology					
	Various ND ¹⁾	Metabolic – Diabetes					
	Various	Oncology					
	Various	Immunology & Inflammation – Tissue fibrosis					
	Various	Neurodegeneration					
	ND ¹⁾	Anti-bacterial					
	Various	All indications	   				
	ND ¹⁾	Dermatological diseases					
	ND ¹⁾	Facioscapulohumeral Dystrophy					
	INDY inhibitor	Metabolic					
	Various	Fibrotic disease	Fibrocor Therap. / Galapagos				
	TargetPicV	Antiviral					
	Various	Anti-infectives	 >5 programmes				
	Various	Internal: Oncology, CNS, Metabolic, Pain & Inflammation	>40 further programmes				
	ND ¹⁾	Oncology					
ND ¹⁾	Novel antibiotics						
ND ¹⁾	Novel antibiotics						
ND ¹⁾	Oncology – Colorectal cancer						

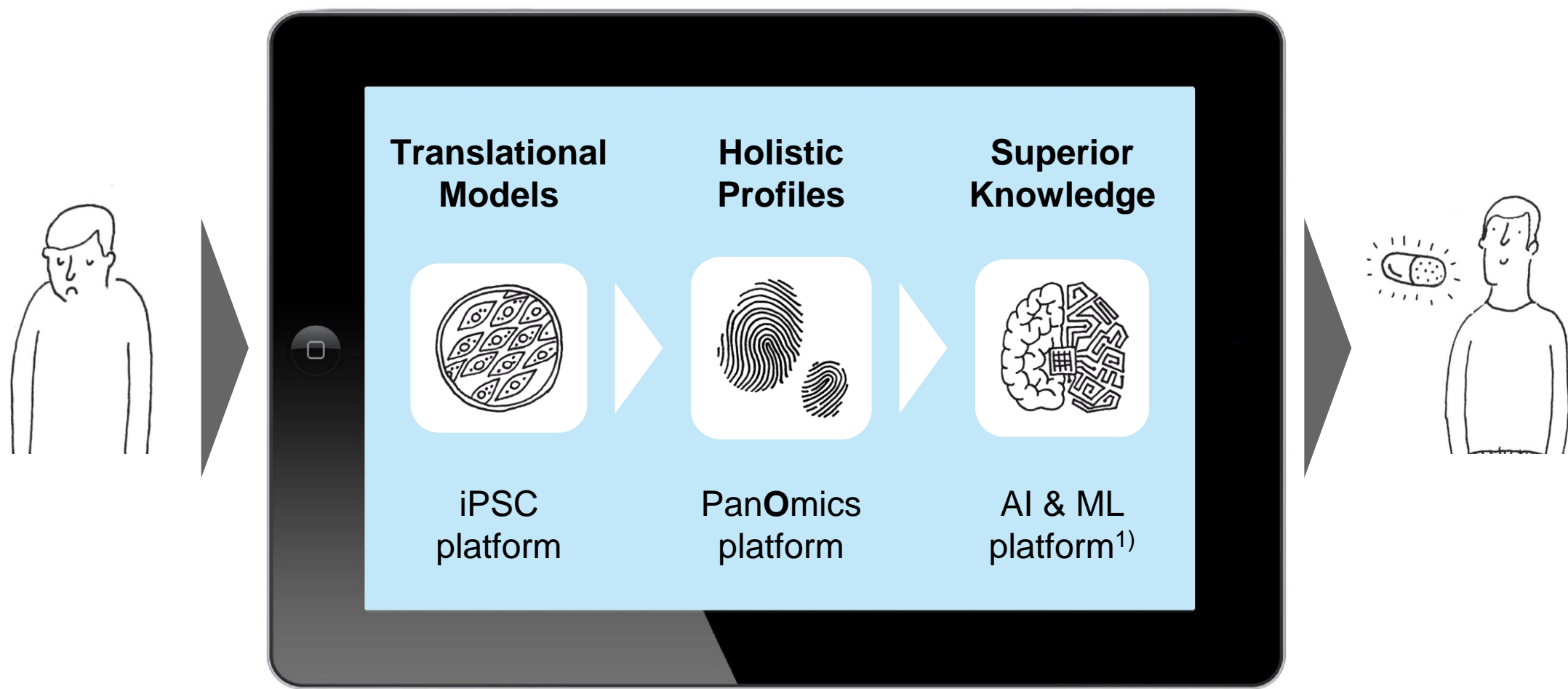
¹⁾ Not disclosed

²⁾ Under review – Clinical trial Phase II currently on hold

Note: Several projects have fallen back to Evotec, where Evotec does not intend to run further clinical trials unpartnered, e.g. EVT302, EVT101, ...

Re-defining DD paradigm from patient to patient

Game-changing platforms for better translation



Precision medicine ... just the beginning

Evotec and Indivumed in colorectal cancer (CRC)¹⁾

Colorectal Cancer (CRC)

a major cancer indication

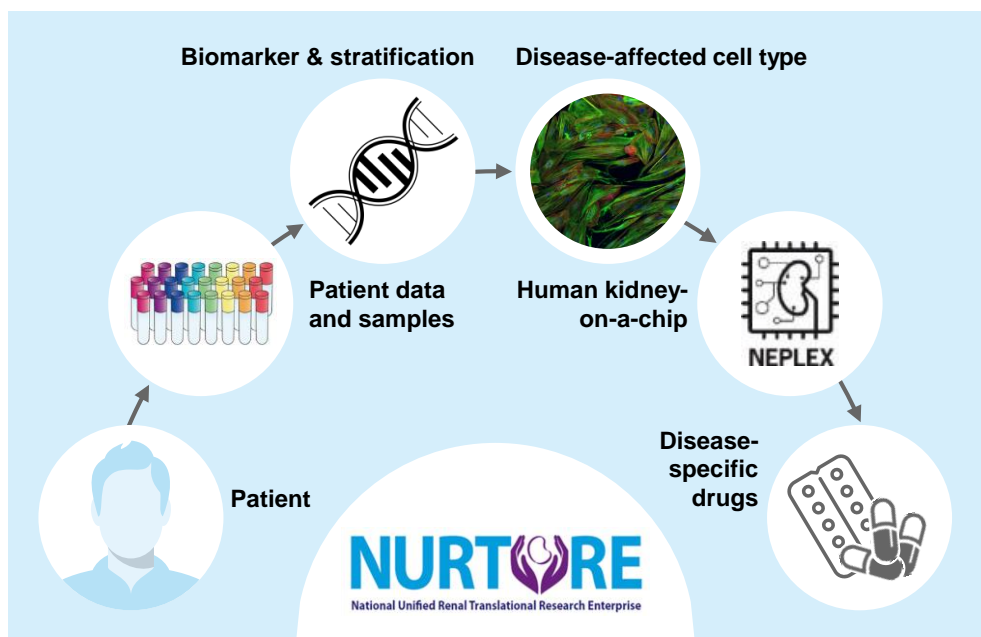
- Third most common cancer type
 - Following lung and breast cancer
 - 8% of the global cancer incidence
- Market size of \$ 10.8 bn by 2022
- Massive need for novel therapeutics –
Rapid increases in both CRC incidence and mortality



- Precision medicine collaboration to deliver highly effective and durable treatments with clear strategies for CRC patient stratification
- Indivumed contributes its multi-omics cancer database “IndivuType” and access to patient samples
- Evotec applies its bioinformatics platform “PanHunter” and drug discovery platform to select and develop novel targets

World-leading in nephrology... just the beginning

NURTuRE – Kidney disease processes, platforms and networks



“The anonymised data contained within the NURTuRE biobank has the potential to unlock answers to some of the biggest questions about CKD and NS.”

Elaine Davies, Director of Research Operations at Kidney Research UK

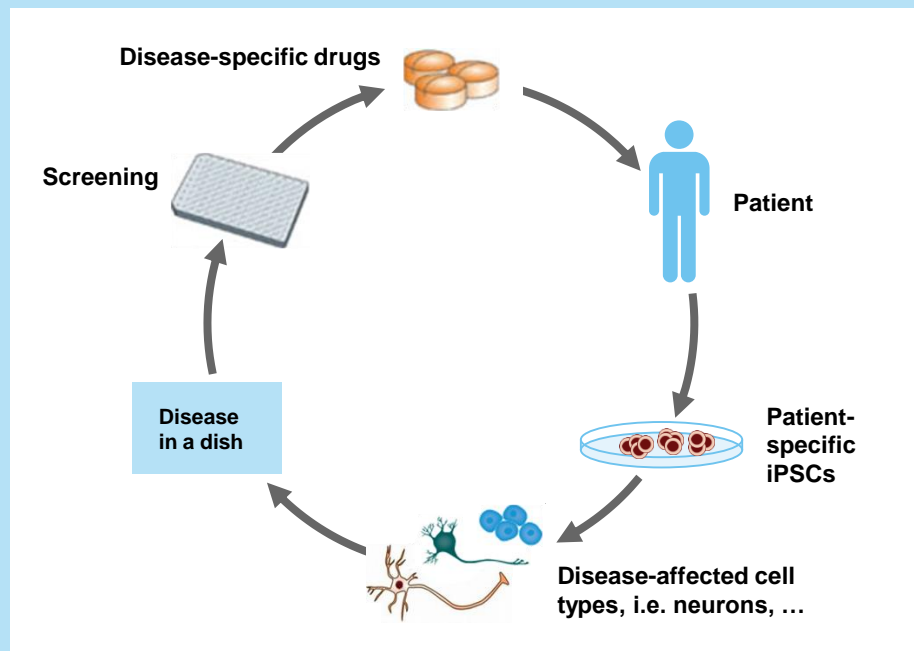


Patient-derived iPSC assays as new gold standard

World-leading iPSC processes and network

“IPS cells can become a powerful tool to develop new drugs to cure intractable diseases because they can be made from patients’ somatic cells.”

Shinya Yamanaka, Nobel prize laureate



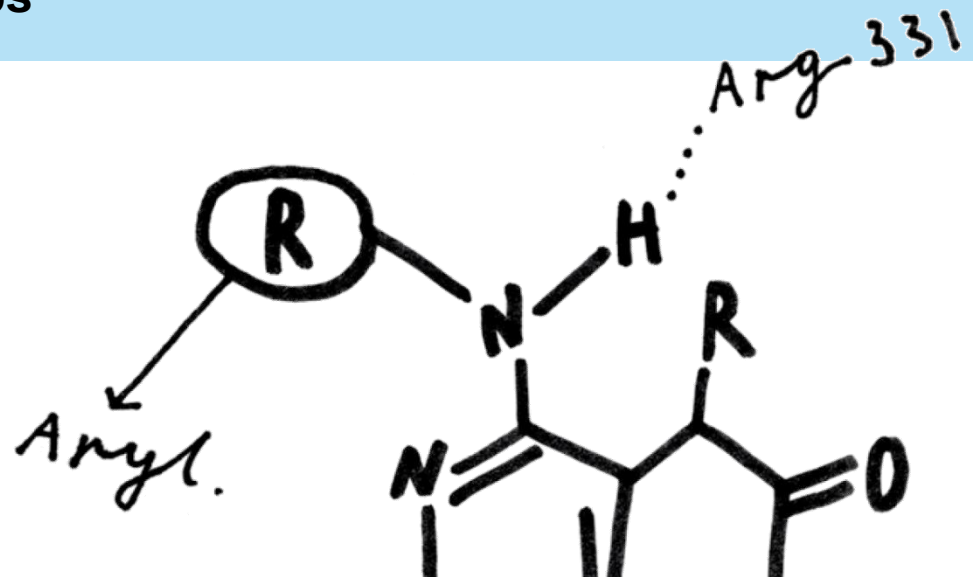
Agenda

Highlights Q1 & Strategy

Financial performance

Scientific and operational performance

Guidance & Next steps



Strong year ahead – Guidance 2019 confirmed

Guidance 2019

1	Double-digit top-line growth	<ul style="list-style-type: none"> • Approx. 10% growth in Group revenues from contracts with customers without revenues from recharges¹⁾
2	Profitable and growing	<ul style="list-style-type: none"> • Adjusted Group EBITDA²⁾ expected to improve by approx. 10% compared to € 92.0 m in 2018³⁾
3	Focused unpartnered investments	<ul style="list-style-type: none"> • Unpartnered Group R&D expenses of € 30-40 m⁴⁾

¹⁾ 2018 total revenues excluding revenues from recharges according to IFRS 15: € 364.0 m



²⁾ Before contingent considerations, income from bargain purchase & excl. impairments on goodwill, other intangible & tangible assets as well as the total non-operating result

³⁾ 2018 total adjusted Group EBITDA excluding € 3.5 m one-off effects in 2018: € 92.0 m

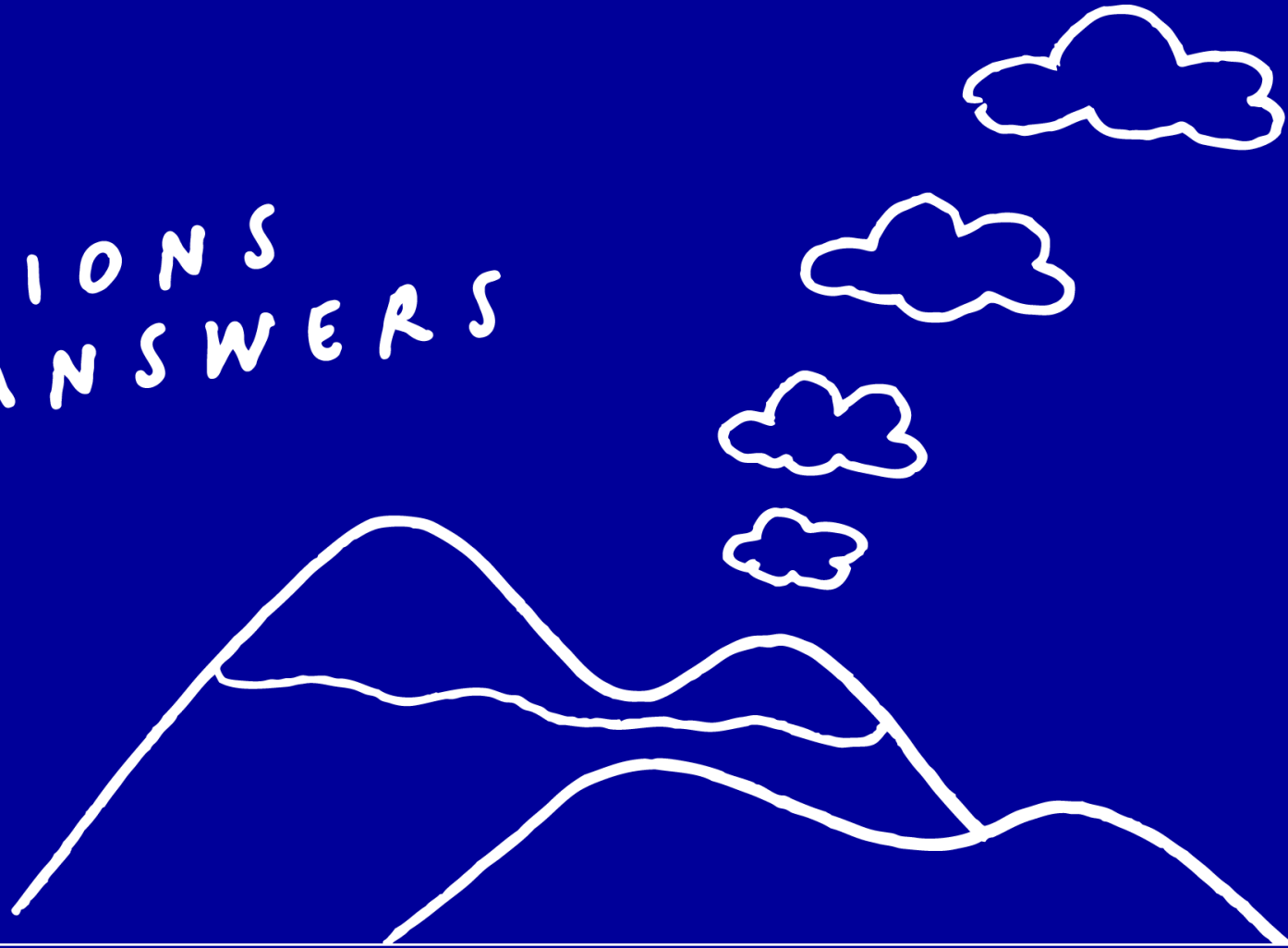
⁴⁾ For better comparison to previous years, Evotec focuses its guidance and upcoming reporting during the course of 2019 on the “unpartnered R&D” part. ID-related R&D expenses will be fully reimbursed by its partner Sanofi (“partnered R&D”).

Important next dates

Financial calendar 2019

Annual Report 2018		28 March 2019
Quarterly Statement Q1 2019		14 May 2019
Annual General Meeting 2019		19 June 2019
Half-year 2019 Interim Report		14 August 2019
Quarterly Statement 9M 2019		12 November 2019

QUESTIONS
AND ANSWERS



Your contact:

Dr Werner Lanthaler
Chief Executive Officer

+49.(0).40.560 81-242
+49.(0).40.560 81-333 Fax
werner.lanthaler@evotec.com

