The Data-Driven R&D Autobahn to Cures

Global leadership in data, science & access
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Agenda

Unique business strategy and capabilities to improve efficiency

Precision medicine platforms to improve probability of success

Building a strong growth business and a large royalty pool
Unique strategy and capabilities to improve Efficiency & Probabilities of Success
We design medicines for difficult to treat diseases in efficient collaborations.

We focus on data driven precision medicine and early disease relevance to improve Probabilities of Success.

We built the “shared economy” in R&D, designed to result in a large royalty pool.

"The goal of Evolution is not one single human, it is mankind."

Manfred Eigen
1927–2019, Co-founder of Evotec, Nobel Prize 1967

Bringing the industry closer together

Our contribution to the industry
### Key challenges

<table>
<thead>
<tr>
<th>R&amp;D model is inefficient</th>
<th>Challenging returns due to “too late and “expensive failure”</th>
</tr>
</thead>
<tbody>
<tr>
<td>“One drug fits all” is outdated</td>
<td>90% of drugs are efficacious only in 50% of patients</td>
</tr>
<tr>
<td>New modalities did not solve all problems</td>
<td>9% of Phase I biologics receive approval[^2]</td>
</tr>
<tr>
<td>Emerging technologies are still very fragmented</td>
<td>Precision medicine toolkit, OMICS platforms, and AI/ML</td>
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![Development costs per asset increase](image)

**Development costs per asset increase**

Cost per asset doubled since 2010, in US$ m

<table>
<thead>
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<th>Year</th>
<th>Cost per asset</th>
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<td>2010</td>
<td>~1,188</td>
</tr>
<tr>
<td>2020</td>
<td>~2,500</td>
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**Commercial returns decrease**

IRR since 2010[^1,4]

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<th>Year</th>
<th>IRR</th>
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<tr>
<td>2010</td>
<td>~10</td>
</tr>
<tr>
<td>2020</td>
<td>~2[^3]</td>
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</table>

[^1]: IRR = Internal Rate of Return
[^3]: exql. Covid-19 vaccines
[^4]: Sources: Deloitte – Centre for Health Solutions: Ten years on measuring the return of pharmaceutical innovation 2020; Evaluate Pharma – World Preview 2018 / World Preview 2020
Target identification
System biology to better understand diseases e.g. associating existing targets with new diseases

Lead optimisation
In silico classification of targets via computational chemistry e.g. better prioritised drugs accelerated

Trial design
Understanding sub populations via biomarkers e.g. better patient stratification

Significant improvements of Probability of Success are possible
How we can improve Probability of Success (PoS) in early R&D (Examples/simplified)

Todays use of AI/ML

<table>
<thead>
<tr>
<th>Data integration</th>
<th>in %</th>
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<tr>
<td>Data aggregation</td>
<td>~10%</td>
</tr>
<tr>
<td>Integrated drug design</td>
<td>~10%</td>
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<tr>
<td>Efficacy &amp; safety predictions</td>
<td>~10%</td>
</tr>
<tr>
<td>iPSC driven disease relevance</td>
<td>~10%</td>
</tr>
<tr>
<td>Molecular data &amp; patient stratification</td>
<td>~10%</td>
</tr>
<tr>
<td>‘Standard’ success for discovery project</td>
<td>~10%</td>
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Probability of Success (PoS)
Many players at work to initiate a new “data driven” industry paradigm

Still a highly fragmented industry

Selected AI/ML companies (Industry landscape – Illustrative & highly simplified)
Convergence of precision medicine platforms to improve probability of success
Developing precise medicines with panomics & tech convergence

Overview

R&D efficiency platforms

Precision medicine platforms

Right modality drug design

Just – Evotec Biologics

Data-driven R&D Autobahn to Cures – combining all relevant parts for an integrated, end-to-end approach

EVOpanHunter
EVOpanOmics
EVOgnostic
E.iPSC
E.MPD
ScreenSeq
ScreenPep
E.SAFETY
E.iBETA
EVOgenes
EVOcells
E.RNA
Antibodies & Bifunctionals
Antisense
Exosomes
Protein degradation
Small molecules
J.DISCOVERY™
J.HAL™
J.MD™
J.P3®
J.POD®
Continued strong partnerships with precision medicine platforms

Most significant alliances signed in H1 2022

Data-driven R&D Autobahn to Cures

<table>
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<tr>
<th>Company</th>
<th>Description</th>
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<tr>
<td>Boehringer Ingelheim</td>
<td>Ophtalmology; iPSC- and EVOpanOmics; Undisclosed upfront and milestone payments, layered royalties</td>
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<tr>
<td>Bristol Myers Squibb†</td>
<td>Neurodegeneration; iPSC and expansion on target protein degradation</td>
</tr>
<tr>
<td>Bristol Myers Squibb†</td>
<td>Target protein degradation / molecular glues; EVOpanOmics &amp; EVOpanHunter; € 200 m upfront, € 5 bn deal value, tiered royalties</td>
</tr>
<tr>
<td>Lilly</td>
<td>Kidney diseases &amp; diabetes; E.MPD; EVOpanOmics; Undisclosed upfront payment; Five programmes with milestone payments of up to US$180 preprogramme, tiered royalties</td>
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<tr>
<td>Janssen</td>
<td>Protein homeostasis; TargetAlloMod; €210 m milestone payment per project, tiered royalties</td>
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E.MPD = Molecular patient database

R&D efficiency platforms

Precision medicine platforms

Right modality drug design

Just – Evotec Biologics
Integrated approach for deeper understanding of diseases

Multi-omics analyses on patient samples combined with iPSC based disease modelling

Clinical data
- Patient history
- Diagnostic tests

Omics data
- Genomics
- Transcriptomics
- Proteomics
- Metabolomics

E.MPD
TRANSLATIONAL MOLECULAR PATIENT SAMPLES DATA

E.iPSC
DRUG DISCOVERY

Patient cohorts
Healthy
Disease

E.g. Kidney Diseases, CNS, Women's Health, Oncology, Liver Diseases, Communicable Diseases

Molecular disease signatures
Novel disease targets
'Disease in a dish'
Phenotype reversion screening

EVOpanOmics
Data generation

EVOpanHunter
Data analysis

Patient iPSC
Protein degradation partnership with BMS becomes strategic
Using EVOpanOmics & EVOpanHunter – Quantum Leap in 2022

Proteomics approach to targeted protein degradation
Development of novel therapies for a broad range of diseases

- Upfront US$ 65 m
- Potential milestones > US$ 250 m per project
- Double-digit royalties

2018

- June 2020
  US$ 10 m – Expansion

2019

- May 2020
  Screening milestone

2020

- Oct 2020
  Project initiation
- Mar 2021
  Double-digit million extension
- June 2021
  New collaboration in undisclosed therapeutic area
- Dec 2020
  Second project initiation

2021

- May 2021
  Third project initiation
- June 2021
  Double-digit million extension

2022

- May 2022
  8-year extension
  Upfront $ 200 m
  Deal value > $ 5bn
### E.MPD core component of alliances in CKD

CKD strategic drug discovery deals

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<th>2018/19</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
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<td><strong>Chinook Therapeutics</strong></td>
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- **Upfront**
- **Research funding**
- **Milestones** > € 300 m per product
- **Tiered royalties**

- **Upfront**
- **Vifor funded: € 25 m**
- **50% on all projects**
- **JV: NepThera**

- **Upfront**
- **Research funding**
- **Milestones** > € 150 m per product
- **Tiered royalties**

- **Upfront**
- **Research funding**
- **Milestones**
- **Tiered royalties**

- **Upfront**
- **Research funding**
- **Milestones**
- **US$ 180 m per product**
- **Tiered royalties**

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**From Target identification & validation, via biomarker identification, to patient stratification**
iPSC already highly productive, …”but just the beginning”

Continuous expansion of disease models and programs to result in new collaborations

Proof of concept in iPSC drug discovery from target ID to clinical development shown for Neurodegenerative Diseases
Delivering health by expanding & improving cell therapy research
Overview H1 2022

- QRBeta 1.0 – First generation cell therapy for Insulin-dependent diabetes
- iPSC-based beta cells combined with Cell Pouch™
- Acquisition of Rigenerand Srl, Medolla, Italy, now operating as Evotec (Modena) Srl
- Evotec Cell Accelerator: cGMP manufacturing as basis for off-the-shelf cell therapies
Evotec estimates

Global precision medicine market\(^1\)

\[
\begin{array}{ccc}
\text{2020} & \text{2025} \\
63 & 107 \\
\end{array}
\]

Global cell therapy market\(^2\)

\[
\begin{array}{ccc}
\text{2020} & \text{2025} \\
7.8 & 15.7 \\
\end{array}
\]

Global induced pluripotent stem cell (iPSC) Market

\[
\begin{array}{ccc}
\text{2020} & \text{2025} \\
1.6 & 2.3 \\
\end{array}
\]

“IPS cells are a powerful tool to cure intractable diseases because they can be made from patients’ somatic cells.”
Shinya Yamanaka, Nobel prize laureate

Largest and most sophisticated iPSC platform in the industry

>300 patient-derived cell lines across 15+ disease areas

Optimized for high reproducibility, high throughput and robustness

First iPSC-derived drug candidate entered clinical trials in 2021

EVOcells – Seamlessly integrating discovery, development and cGMP manufacturing

1) https://www.gminsights.com/ Feb 2020, Evotec estimates
2) https://www.grandviewresearch.com/industry-analysis/cell-therapy-market, Evotec estimates
3) https://www.researchandmarkets.com/reports/4805485/induced-pluripotent-stem-cell-ipsc-global
## Building a iPSC-based cell therapy pipeline

### Internal off-the-shelf cell therapy programmes

<table>
<thead>
<tr>
<th>Field</th>
<th>Program / Project</th>
<th>Disease area</th>
<th>Exploratory</th>
<th>Pre-clinical research</th>
<th>Pre-clinical development</th>
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<td><strong>Anti-tumour cell therapy</strong></td>
<td>iNK</td>
<td>IO(^1)</td>
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<td></td>
<td>iM</td>
<td>IO</td>
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<td>αβ iT</td>
<td>IO</td>
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<tr>
<td><strong>Regenerative therapy</strong></td>
<td>E.iBETA Sernova Cell Pouch(^\text{TM})</td>
<td>Diabetes</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td></td>
<td>iCM</td>
<td>Heart failure</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td><strong>Immune-modulation</strong></td>
<td>iMSCs, iMSC exosomes</td>
<td>Various</td>
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<td></td>
<td>iNK, iTreg</td>
<td>Anti-fibrotic, auto-immune</td>
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</tbody>
</table>

### iPSC-based cell types

- **iNK**: Natural killer cells
- **iT**: αβ and γδ T cells
- **iM**: Macrophages
- **iBeta**: Pancreatic islets
- **iCM**: Cardiomyocytes
- **iMSC**: Mesenchymal stromal cells

\(^1\) Immuno-oncology
Shaping the value proposition to meet future demand

Just – Evotec Biologics development update

1) This project benefits from French government funding as part of the Investments for the future Programme (programme d'investissements d'avenir in French) and is also supported economically by the Occitanie Region and Toulouse Métropole.

R&D efficiency platforms

Precision medicine platforms

Right modality drug design

Just – Evotec Biologics

Data-driven R&D Autobahn to Cures

J.POD® Toulouse (France) EU¹): construction work about to start

Number of partnerships and volume of sales order book already doubled in H1 2022 versus 2021; Latest Alpine Immune Sciences extension to design commercial manufacturing process

Just – Evotec Biologics is still in its build up and initial investment phase, but nevertheless on track to meet AP 2025 goals, despite delayed revenues in 2022
Continuous process outperforming fed batch 20x

Large scale production readiness is imminent

Fully end-to-end continuous process for late-stage products (> 25-day production)

Kg DS\(^1\) per Bioreactor

- Fed batch
- Hybrid 15d
- E2E >25d

\(^1\) DS = Drug Substance
Programmes of partners with increasing breadth and depth

Just – Evotec Biologics client programmes

<table>
<thead>
<tr>
<th>Disease area</th>
<th>No. of programmes</th>
<th>Discovery</th>
<th>J.MD Optimization</th>
<th>Pre-clinical development</th>
<th>Clinical manufacturing</th>
<th>Commercial Manufacturing</th>
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<tr>
<td>Oncology</td>
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**Broad basis for sustained growth**

- > 15 partners / 18 programmes
- Well balanced partner structure
  - Large / Mid-sized Pharma
  - Large / Small Biotech
  - Foundations
- Continued emphasis on optimal value mix of
  - Fee for service
  - EVOroyalty
  - EVOequity
- Better access to affordable medicine for all
  >50% of programmes addressing targets set to reach UN SDG 3(2)
Strong growth of biologics business

New programme wins and sales orderbook value

- Number of newly signed programmes in 1H2022 already exceeds number during FY 2021
- New contracts carry significantly higher value than in FY2021
- Progress of projects through development process (discovery, clinical, commercial) and new signings will result in acceleration of business pipeline growth

FY 2021

H1 2022

New programmes won

Value of new wins
Building a strong growth business and a large royalty pool
Significant expansion of alliances is basis for long-term success

Attraction, Extension, Retention

**Attraction**

- Customer base more diversified; revenues have grown significantly

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**Extension**

- Integrated drug discover & development offering yields increasing “share of wallet”
- Faster and better results versus in-house infrastructures

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**Structural Retention ≥90%**

- Solid customer retention rates
- Strong basis for double-digit growth
The growing iceberg of product opportunities

>220 projects including **EVO**equity and BRIDGEs: ~180 in partnerships, >40 internal R&D

### Neuroscience & Pain

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<th>Exscientia</th>
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### Oncology

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### Metabolic Diseases

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<th>Inflammation &amp; Immunology¹</th>
<th>Virology</th>
<th>Anti-bacterial</th>
<th>Global Health</th>
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¹ Also includes Women’s Health, Respiratory projects

The Equity Pipeline does not contain programs from EVT/partners that are not publicly disclosed
**“Evotec Inside”**

Steady stream of high-value catalysts

Selected pipeline events within next 12 – 24 months

- Phase III & registration (CHN) JingXin in insomnia (EVT201)
- Phase II data with Bayer in DNP (BAY2395840)
- Phase II initiation with Bayer in Gynaecology (BAY2395840)
- Phase I data in Chikungunya virus (EVT894)
- Phase I data with BMS in CNS (EVT8683)
- Phase I data with Kazia in Oncology (EVT801)
- Phase Ib/II initiation of Exscientia in Oncology (EXS21546)
- Phase I initiation in Covid-19 / HBV (EVT075)
- Phase I Initiation with Bayer in Kidney diseases
- Phase I Initiation with Kidney diseases with other partners
- Phase I initiation with BMS in CNS
- Phase I Initiation with BMS in Oncology
- Multiple co-owned equity companies (not outlined here) will progress in clinic (e.g. Topas, Forge, Carrick, Fibrocor, …)

**Molecule** | **Therapeutic Area/Indication** | **Partner** | **Discovery** | **Pre-clinical** | **Phase I** | **Phase II** | **Phase III**
--- | --- | --- | --- | --- | --- | --- | ---
EVT201 | Insomnia (GABA-A) | Not Disclosed | | | | | 
BAY2395840 | Diabetic Neuropathic Pain (B1) | Not Disclosed | | | | | 
CT7001 | Oncology (CDK7) | Carrick | | | | | 
XP-105 | Oncology (mTORC1/2) | Not Disclosed | | | | | 
EVT401 | Immunology & Inflammation (P2X7) | Not Disclosed | | | | | 
BAY2328065 | Gynaecology | Not Disclosed | | | | | 
EXS21546 | Oncology (various programmes) | Exscientia | | | | | 
CNTX 6516 | Pain (CB2) | Not Disclosed | | | | | 
EVT894 | Chikungunya (Antibody) | Not Disclosed | | | | | 
EVT8683 | Neurodegeneration (eIF2b activator) | Not Disclosed | | | | | 
CT7001 | Oncology (CDK7) | Carrick | | | | | 
CT7001 | Oncology (CDK7) | Carrick | | | | | 
APN411 | Oncology – Immunotherapy | Not Disclosed | | | | | 
GLPxxxx | Fibrosis (not disclosed) | Not Disclosed | | | | | 
BAYxxxx | Nephrology (not disclosed) | Not Disclosed | | | | | 
QRB001 | Metabolic – Diabetes (not disclosed) | Not Disclosed | | | | | 
EVT075 | Covid-19 / HBV | Not Disclosed | | | | | 
EVTxxxx | CNS, Metabolic, Pain, … | Not Disclosed | | | | | 

**Multiple programmes across nephrology, oncology, immunology among other therapeutic areas**
**EVO equity accelerates co-owning strategy**

Operational VC model - diversified portfolio with multiple shots on goal

---

**At Equity Holding (≥20%) or Significant influence**

- Eternogen
- Topas Therapeutics
- facio therapies
- AUTOBAHN LABS
- BREAKPOINT
- PANCACTE
- QUANTR
- NephThera

**Minority Shareholdings (<20%)**

- Carrick Therapeutics
- Exscientia
- FORGE Therapeutics
- FIBROCOR
- Aeovian Therapeutics
- TUBULIS
- Centauri Therapeutics
- IMIDomics
- Blacksmith
- Aramis Therapeutics
- Sernova Corp

**BRIDGEs**

- LAB282
- LAB150
- AUTOBAHN LABS
- DANUBE LABS
- ARGObio Studio
- beLAB2122
- beLAB1407

---

https://actionplan.evotec.com/evoequity
### On track towards reaching AP 2025 goal

#### Guidance 2022

<table>
<thead>
<tr>
<th></th>
<th>Guidance 2022</th>
<th>YE 2021</th>
<th>Implied growth at midpoint</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Group revenues (H1 2022)</strong> (at constant fx-rates)</td>
<td>€ 715 – 735 m</td>
<td>€ 618 m</td>
<td>&gt;15%</td>
</tr>
<tr>
<td></td>
<td>(€ 690 – 710 m)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Unpartnered R&amp;D</strong> 2)</td>
<td>€ 70 – 80 m</td>
<td>€ 58 m</td>
<td>~30%</td>
</tr>
<tr>
<td><strong>Adjusted EBITDA</strong> 3)</td>
<td>€ 105 – 120 m</td>
<td>€ 107 m</td>
<td>At least stable</td>
</tr>
<tr>
<td>(at constant fx-rates; H1 2022)</td>
<td>(€ 85 – 100 m)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Approx. € 300 m investment programme for enabling and supporting growth (e.g. capacity expansion, …)**
Clear strategy in place

Growth and investment strategy overview – Action Plan 2025

Targeted revenue development
(in € m)

<table>
<thead>
<tr>
<th>Year</th>
<th>2020</th>
<th>2021</th>
<th>2022 (e)</th>
<th>2023 (e)</th>
<th>2024 (e)</th>
<th>2025 (e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAGR</td>
<td>~15%</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Revenue composition
2020

- EVT Execute
- Just – Evotec Biologics
- EVT Innovate

Goal revenue composition

- EVT Execute
- Just – Evotec Biologics
- EVT Innovate

- Composition of revenue mix expected to change over time while ALL fields continue to grow
- Shifting to even more favourable revenue mix expected to drive increased profitability
- Just – Evotec Biologics growth driven by use of J.POD® manufacturing
- First small royalties from pipeline assets expected in 2025

1) Just – Evotec Biologics reports under the EVT Execute segment
## Setting the pace to accelerate growth along Action Plan 2025

### Selected major newsflow 2022

| R&D efficiency platforms | • Undisrupted growth of base business, in-line with AP 2025 (*EVOiR&D*) | ✓ |
|                         | • New integrated drug discovery & development alliances | ✓ |
|                         | • Significant capacity and value chain expansion for all modalities | ✓ |

| Precision medicine platforms | • New strategic partnerships and expansions of co-owned alliances | ✓ |
|                             | • New clinical trial initiations | |
|                             | • Significant progress of later stage co-owned pipeline (*EVOroyalty*) | |
|                             | • Spin-Offs and investments along Building Blocks of AP 2025 (*EVOequity*) | |

| Just – Evotec Biologics | • Start of production J.POD® Redmond, WA (US) | |
|                       | • Start of construction J.POD® Toulouse, France (EU)¹ | |
|                       | • Evaluation of global network of J.PODs® (*EVOaccess*) | |

| Group & ESG | • Undisrupted growth trend versus 2021 in line with AP 2025 | ✓ |
|            | • Growth of unpartnered R&D investments faster than top-line | |
|            | • Validated science-based targets aligned with 1.5°C goal | |
|            | • Highly impactful contribution to UN SDG 3² | |

¹UN Sustainable Development Goal 3: Improve health and well-being with main targets for us on women’s health, fight against infectious diseases and pandemic preparedness

²UN Sustainable Development Goal 3: Improve health and well-being with main targets for us on women’s health, fight against infectious diseases and pandemic preparedness

¹This project benefits from French government funding as part of the Investments for the future Programme (programme d’investissements d’avenir in French) and is also supported economically by the Occitanie Region and Toulouse Métropole.

²UN Sustainable Development Goal 3: Improve health and well-being with main targets for us on women’s health, fight against infectious diseases and pandemic preparedness
Looking forward to seeing you in person

Financial calendar 2022

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quarterly Statement Q1 2022</td>
<td>11 May 2022</td>
</tr>
<tr>
<td>Virtual Annual General Meeting 2022</td>
<td>22 June 2022</td>
</tr>
<tr>
<td>Half-year 2022 Interim Report</td>
<td>11 August 2022</td>
</tr>
<tr>
<td>Capital Markets Day in Seattle / Redmond</td>
<td>02 November 2022</td>
</tr>
<tr>
<td>Quarterly Statement 9M 2022</td>
<td>09 November 2022</td>
</tr>
</tbody>
</table>
Looking forward to seeing you in Redmond/Seattle

On site at Just – Evotec Biologics

In person and virtual

Capital Markets Day on 02 November 2022
Appendix
Action Plans deliver significant value

Action Plans in numbers - “... we are just at the beginning”

2010
- Revenues: € 55 m
- Adj. EBITDA: € 2 m
- R&D investments:1) € 2 m
- Co-owned projects: 6
- Employees: 519

2015
- Revenues: € 128 m
- Adj. EBITDA: € 9 m
- R&D investments:1) € 18 m
- Co-owned projects: 49
- Employees: 1,000

2020
- Revenues: € 501 m
- Adj. EBITDA: € 107 m
- R&D investments:1) € 69 m
- Co-owned projects: 118
- Employees: 3,572

1) Including equity investments
Platforms and panomics technologies for more precision and efficiency

Evotec today – 16 Sites and more than 4,500 employees

USA
>500
- Branford
- Princeton
- Redmond, WA
- Seattle
- Watertown

Austria
~40
- Orth an der Donau

Italy
>850
- Verona (Campus Levi-Montalcini)
- Modena

Germany
>1,100
- Hamburg (HQ) & Goettingen (Manfred Eigen Campus)
- Cologne
- Munich

UK
>950
- Abingdon (Dorothy Crowfoot Hodgkin Campus)
- Alderley Park

France
>950
- Lyon
- Toulouse (Campus Curie)

1) This project benefits from French government funding as part of the Investments for the future Programme (programme d'investissements d'avenir in French) and is also supported economically by the Occitanie Region and Toulouse Métropole.

1st J.POD®: Redmond

2nd J.POD®: Toulouse

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1st J.POD®: Redmond

2nd J.POD®: Toulouse

Great talent pool

Overview Employees – more than 4,500

**Interdisciplinary**
- Biochemists
- Medicinal chemists
- Molecular biologists
- Cell biologists
- Toxicologists
- Data scientists
- Process/Analytical chemists
- Clinicians
- mAb process engineers

**International**
- 22% Others
- 20% German
- 21% French
- 19% Italian
- 18% British

**Highly qualified**
- 76% with at least one academic qualification
- 24% other degrees

**Diverse and experienced**
- 84 nationalities
- >30% PhDs
- Average age: 38.5 years
- 54% women
- > 36% with more than five years at Evotec

1) The chart exclude the USA for legal reasons
Our purpose is to go VERY long as ONE – #researchneverstops

Sustainable thinking is holistic and ensures long-term success

Best possible environment for employees and potential recruits
- Engagement & commitment
- Leadership & training
- Diversity, Equity & Inclusion

Resilient business model
- Financial resilience & independence
- Constant investments into the future
- Basis for sustainable success

Acknowledging Principles for Responsible Investment
- Compliance with investors’ sustainable investment criteria
- Source for funding resilient growth

The “shared economy” in R&D
- Integrated platform with >800 partners
- Sharing values of highest integrity
- Sharing success

Cures for all / Access for all
- We will not stop until all existing diseases can be cured
- Precise, patient-centric medicine
- Respecting diversity in all dimensions

Protecting the planet
- Commitment to SBTi\(^1\)
- Responsible use of resources

\(^1\) “Science Based Targets Initiative”
Strong team and shareholders supporting sustainable growth

Management & shareholder structure¹)

Management Board
- Werner Lanthaler (CEO)
  Long-time experience in Pharma & biotech
- Cord Dohrmann (CSO)
  Long-time experience in drug discovery
- Matthias Evers (CBO)
  Long-time experience in business development, technology and strategy
- Craig Johnstone (COO)
  Strong drug discovery and commercial track record
- Enno Spillner (CFO)
  Long-time experience in finance & biotech

Supervisory Board
- Iris Löw-Friedrich
  UCB
- Camilla Macapili Languille
  Mubadala Investment Co.
- Mario Polywka
  Ex-Evotec
- Roland Sackers
  QIAGEN
- Elaine Sullivan
  Ex-Lilly
- Constanze Ulmer-Eilfort
  PSP Munich

Number of shares: 177.0 m
Listings: Frankfurt Stock Exchange (MDAX, TecDAX), Ticker: EVT
          NASDAQ Global Select Market (ADS), Ticker: EVO
52 week high/low: € 45.47/€ 17.19
Your contact:

Volker Braun
Global Head of Investor Relations & ESG

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+49.(0).151 1940 5058 (m)
volker.braun@evotec.com